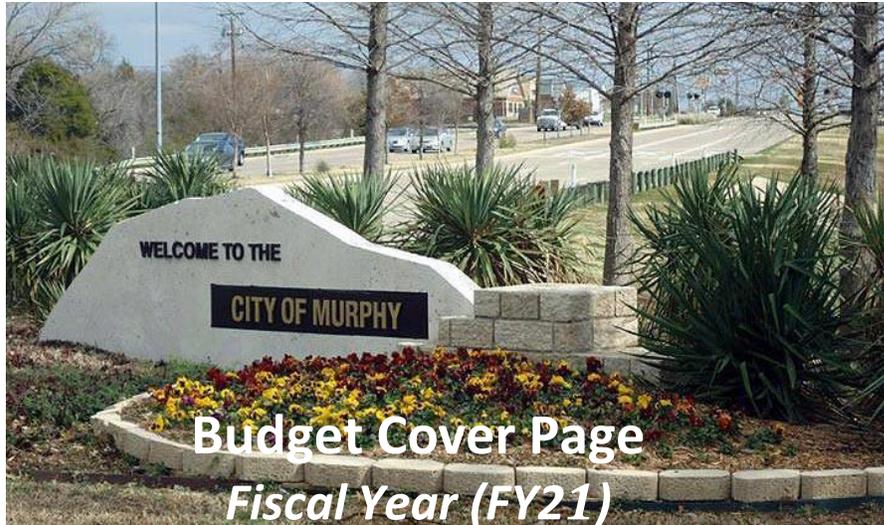


August 18, 2020



City of Murphy
Fiscal Year 2021 Proposed Budget

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This budget will raise more revenue from property taxes than last year's budget by an amount of \$237,225, which is a 1.85 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$144,425.

The members of the governing body voted on the budget as follows:

FOR:

AGAINST:

PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	FY21	FY20
Property Tax Rate:	\$0.495000 per \$100	\$0.495000 per \$100
No New Revenue Tax Rate:	\$0.490653 per \$100	\$0.474514 per \$100
No New Rev Maint. & Ops. Tax Rate:	\$0.312833 per \$100	\$0.298642 per \$100
Voter Approval Tax Rate:	\$0.523003 per \$100	\$0.502429 per \$100
Debt Rate:	\$0.185144 per \$100	\$0.179896 per \$100

Total debt obligation for City of Murphy secured by property taxes: \$5,018,329.

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City Council

Scott Bradley
Mayor

Jennifer Berthiaume
Mayor Pro Tem

Sarah Fincanon
Deputy Mayor
Pro Tem

Elizabeth Abraham
Council, Place 1

Rob Thomas
Council, Place 3

Ken Oltmann
Council, Place 4

Jené Butler, DNP
Council, Place 6

City Manager

Mike Castro, PhD

Leadership Team

Susie Quinn, TRMC
City Secretary

Arthur Cotten
Chief of Police

Jared Mayfield, AICP
Community & Econ.
Develop Director

Tim Rogers
Public Services Director

Taylor Prentice
IT Director

Karen L. Montgomery, CPA
Finance Director

Del Albright, FSCEO
Fire Chief

Jana Traxler, SPHR
Human Resources
Director

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Murphy's Vision Statement

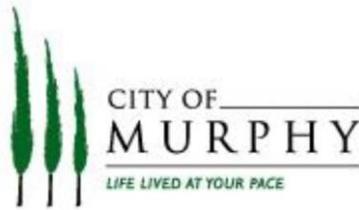
Murphy Values a safe, vibrant, family – orientated distinctive city that fosters a strong sense of community.

Murphy's Guiding Principles

We will seek innovative solutions for local issues;

- We will have engaging community activities and programs for all ages;
- We will have attractive and inviting parks and trails;
- We will encourage civic and community involvement;
- We have a bold sense of economic vitality;
- We will maintain professional and highly trained staff with a servant leadership focus;
- We will respectfully enforce all laws and regulations;
- We will have well maintained infrastructure;
- We will uphold quality building standards;
- We will have strong relationships with neighboring communities;
- We will be compassionate, caring, citizens, neighbors, and city staff.

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August 18, 2021

Mayor Scott Bradley Murphy
City Council 206 N. Murphy
Road Murphy, Texas 75094

Honorable Mayor Bradley and Members of the City Council,

In accordance with the City of Murphy's Charter, Section 7.02, and with the financial policies of the City, I am pleased to submit the FY21 Budget for the fiscal year October 1, 2020 through September 30, 2021.

The budget process began on February 18, 2020, with City Council adoption of the FY21 Budget Calendar. Shortly thereafter, the leadership and management teams began developing the FY21 Budget. Budget work sessions were held starting in April. With the onset of a global pandemic, along with significant changes resulting from Senate Bill 2, adopted by the Texas Legislature in 2019, Council adopted a revised FY21 Budget Calendar in July. The work sessions continued into August, with the biennial fee schedule review. During the work sessions, the City Manager provided overviews of different areas of the budget, and the departments presented their respective budgets to City Council. Revenues, expenditures and projected fund balances were presented. A more detailed description of the process is found in the Budget Overview section beginning on page 12.

FINANCIAL SUMMARY

The total proposed budget for FY21 is \$48,260,347, a 37% increase from the FY20 budget. One of the biggest changes in the FY20 budget, was the capital program that began in FY18. The City has completed six of the twenty-one projects, and is making significant progress on the remaining ones. This is also true for the Certificates of Obligation (CO) funds and the IT tax notes. During FY18, the City Council authorized a combined \$28.2 million in new debt for improvements across the City to roads, drainage, infrastructure, public safety facilities, parks and recreation amenities, water and sewer system upgrades, and security and technology replacements. The projects are being funded through a combination of \$21.6 million in general obligation bonds, \$5.5 million in certificates of obligation, and \$1.1 million in tax notes.

The following table provides a comparison of the budgets for FY20 and FY21 by fund, and the percentage change for each one.

Funds	FY20 Budget	FY21 Budget	Percent Change
General Fund	\$15,091,468	\$15,477,185	3%
Animal Shelter Fund	-	\$11,082	100%
Police Seizure Fund	-	\$3,524	100%
Public Safety Donations Fund	-	\$3,335	100%
Court Restricted Funds	\$45,000	\$37,458	-17%
Community Events Fund	\$361,700	\$387,010	7%
Cable TV PEG Fund	-	\$40,000	100%
Street Maintenance & Repair Fund	\$399,660	\$470,556	18%
Utility Fund	\$11,696,504	\$12,015,797	3%
Capital Improvement Fund (Escrow accts)	\$43,070	\$128,800	199%
Murphy Community Develop. Corp (MCDC)	\$830,100	\$685,156	-17%
Murphy Municipal Develop. District (MDD)	\$428,000	\$277,862	-35%
Debt Service Fund	\$4,825,000	\$5,021,929	4%
Capital Construction Fund (IT Tax Notes)	\$110,625	-	-100%
Utility Capital Construction Fund (CO's)	\$686,729	\$2,322,607	238%
Impact Fee Fund	\$140,411	\$157,660	12%
Stormwater Fund	\$288,011	\$319,733	11%
General Obligation (GO) Bonds Capital Fund	\$346,020	\$10,900,653	N/A
Total City-wide Budget	\$35,292,298	\$48,260,347	37%

Property Values

The City of Murphy once again experienced an increase in certified appraised values, although values are increasing by less each year. For FY21, there is a 1.69% increase resulting in a certified estimate of value of \$2,640,000,000. Of that increase, \$30,712,211 is due to new construction, which is two and one-half times the amount of new construction included within the FY20 budget. The five-year forecast is based on a projected 2% annual increase in property values.

Valuations

Tax Year	Fiscal Year	Net Taxable Values less Exemptions	Assessed Value under ARB* Review	Certified Assessed Value	% of Change
2011	FY12	\$1,474,146,277	\$25,468,692	\$1,499,614,969	1.88%
2012	FY13	\$1,526,307,177	\$18,353,253	\$1,544,660,430	3.00%
2013	FY14	\$1,614,305,560	\$24,392,305	\$1,638,697,865	6.09%
2014	FY15	\$1,774,655,435	\$25,968,662	\$1,800,624,097	9.88%
2015	FY16	\$1,916,589,023	\$58,428,710	\$1,975,017,733	9.69%
2016	FY17	\$2,108,125,222	\$83,944,475	\$2,192,069,697	10.99%
2017	FY18	\$2,273,747,250	\$72,691,449	\$2,346,438,699	7.04%
2018	FY19	\$2,414,240,902	\$82,109,965	\$2,496,350,867	6.39%
2019	FY20	\$2,517,282,149	\$78,834,497	\$2,596,116,646	4.00%
2020	FY21	\$2,086,475,538	\$553,524,462	\$2,640,000,000	1.69%

**ARB stands for Appraisal Review Board*

The City's property taxes are divided into two components: Maintenance & Operations (M&O) and Interest & Sinking Fund (I&S), or Debt Service. The M&O portion funds the daily operations of City government, such as administration, fire, police, parks, streets, code compliance, community development, and sanitation. I&S is the portion that funds the debt the City has incurred to provide essential infrastructure and quality of life amenities for the community. The City's tax rate was lowered for five consecutive years to help offset the impact of increasing property values. For FY21, the overall tax rate increased by half of one cent (\$.005). The increase in property values helps offset increasing costs throughout the City, including debt service on the general obligation bonds and technology tax notes that were sold in FY18. The proposed tax rate for purposes of the FY21 budget is equal to the current tax rate of \$0.495000 per \$100 of assessed valuation. The M&O rate is \$0.309856, and the I&S rate for debt service is \$0.185144. The average overall tax rate for the past ten years is \$0.527500.

Tax Rate /\$100 of Assessed Valuation

Tax Year	Fiscal Year	M&O	I&S (Debt)	Total	M&O Change	M&O % of Change
2011	FY12	\$0.309993	\$0.255007	\$0.565000	(\$0.007449)	-2.35%
2012	FY13	\$0.329495	\$0.240505	\$0.570000	\$0.019502	6.29%
2013	FY14	\$0.341521	\$0.228479	\$0.570000	\$0.012026	3.65%
2014	FY15	\$0.336270	\$0.213730	\$0.550000	(\$0.005251)	-1.54%
2015	FY16	\$0.333221	\$0.196779	\$0.530000	(\$0.003049)	-0.91%
2016	FY17	\$0.327749	\$0.182251	\$0.510000	(\$0.005472)	-1.64%
2017	FY18	\$0.317750	\$0.182250	\$0.500000	(\$0.009999)	-3.05%
2018	FY19	\$0.308383	\$0.181617	\$0.490000	(\$0.009367)	-2.95%
2019	FY20	\$0.315104	\$0.179896	\$0.495000	\$0.006720	1.02%
2020	FY21	\$0.309856	\$0.185144	\$0.495000	(\$0.005248)	-1.67%

BUDGET OVERVIEW

PROCESS

The FY21 Budget process began with City Council’s adoption of the budget calendar on February 18, 2020. Last year’s final budget spreadsheets were updated and sent to the departments to complete their current year projections, FY21 requested budgets, and FY22-25 projected budgets. In March, the leadership team met for a half day retreat, similar to the previous years. Then in early April, the departments began meeting individually with the City Manager to review their current year projections, as well as their requested FY21 budgets, including their supplemental requests.

In late April, the City Council budget work sessions began, and continued into June. The FY21 budgets for MDD and MCDC were presented to their respective boards, and recommended unanimously for approval to the City Council. Certified estimates of value were received by the statutory deadline. A work session to discuss the tax rate and different assessed valuation growth rates took place on June 9th, due to the pandemic and Senate Bill 2 provisions. Based on the discussion at the work session, staff prepared a Resolution for the June 16th Council meeting, directing the City Manager to calculate the voter-approval rate using an 8% increase in the M&O rate, rather than 3.5%. The adopted Resolution was sent to the Collin County Tax Assessor Collector, since their office actually calculates the required tax rates. In order to ensure adequate time to prepare a budget after the tax rates were received, Council adopted a revised budget calendar on July 7th.

Senate Bill 2 requires Council to adopt the proposed tax rate by record vote, which will be presented on August 18th for their consideration. The proposed tax rate will be the voter-approval rate, which is the maximum rate that can be considered for final adoption on September 15th. The City

Manager's proposed budget was developed based on the current tax rate, which is lower than the voter approval rate. The FY21 Budget was filed with the City Secretary on August 18, 2020.

A public hearing is scheduled on the proposed tax rate and the proposed FY21 budget for September 8th (only one public hearing is now required).

On September 15, 2020, City Council will approve and adopt the FY21 budget, adopt the tax rate, and adopt the fee schedule which will include water, sewer, stormwater, and solid waste rates.

RESULTS

The FY21 budget is based on the current ad valorem tax rate of \$0.495000. With only a slight increase in property values (the lowest increase in over ten years), and a larger debt rate due to the new tax notes (see discussion below), property tax revenue is relatively flat compared to the current year. Sales taxes, franchise fees, and court revenue, are all less than the current year, with only permits and licenses, and solid waste revenue increasing, but not enough to offset the declines.

Expenditures are comprised of four main categories – personnel services, materials and supplies, contractual services, and capital outlay. Personnel services represents almost two-thirds of total costs.

Prior to the budget process, the City Manager created a Pay Plan Review Team, to develop options that would be more financially sustainable over time than the current pay plan, while also addressing other needs such as recruitment, retention, and being competitive with our market (peer) cities. In addition to the City Manager, the Police and Fire Chiefs, the Parks Superintendent, the Human Resources Director, and the Finance Director also served on the Pay Plan Review Team. Several meetings were held and various scenarios were modeled. Town Hall style meetings were available for all employees to attend, hear the various options, and comment or ask questions.

The options were then presented to the City Council at a work session on March 17, 2020. Based on the discussion at the work session, the FY21 budget for personnel services was based on Pay Plan Option C. The highlights of this plan include:

- Sworn:
 - o Adjust the police and fire step plans to labor market midpoint with a one year lag
 - o Step pay plans based on 5% increase between steps; maximum of 6 steps
 - o Biennial step increases of 5%, and advancing all sworn employees into the next step for the initial year (FY21)
 - o Biennial (alternating with the steps) market adjustment of 2% (coinciding with the years merit increases are given to non-sworn personnel)

- Non-Sworn:
 - o One-time adjustment for any employee whose classification grade is 15% or more below labor market midpoint with a one year lag to the labor market midpoint with a one year lag
 - o Biennial merit increases up to 3% (based on performance)
 - o Biennial (alternating with merit increases) market adjustment of 2% (coinciding with the years step increases are given to sworn personnel)

Other costs impacted personnel services are health, dental, and other auxiliary insurance benefits. The annual bid request for health insurance resulted in no increase in premiums, no change in plan design, and no change in carriers. Other benefits had minor premium increases.

Capital expenditures were once again removed from the General Fund budget, and recommended for funding through the sale of tax notes. On May 21st, the City sold \$1.6 million in tax notes for vehicles and equipment for the police, fire, public services, and IT departments.

The other two expenditure categories – materials and supplies, and contractual services, remain relatively flat for FY21 compared to the current year.

Based on the projected revenue and expenditures for FY21, as described above, there is a projected shortfall of \$438,000. The shortfall will be subtracted from the General Fund fund balance of \$6.2 million, which exceeds the reserve requirement by \$3.3 million.

The excess reserve in the General Fund fund balance will be essential in bolstering the City during the remainder of the COVID-19 pandemic. While the City was fortunate to receive almost \$1 million in CARES Act funding from Collin County, any expenditures in excess of that will need to be submitted to FEMA for reimbursement. It is uncertain at this time however, when reimbursement applications can be submitted, and if FEMA will have adequate resources even to fund the 75% limit placed on reimbursements, given the magnitude of the pandemic and the extensive losses incurred by public and private sector alike.

GENERAL FUND

REVENUE

Total General Fund revenue for FY21 is \$15,039,556, a net decrease of \$109,687 from the current year budget. The breakdown of revenue sources is discussed below, followed by a pie chart depicting the proportion of the various types of revenue.

Property taxes are divided into two rates, M&O and I&S. The M&O (Maintenance and Operations) rate funds the daily operations of City government, such as administration, fire, parks, police, streets

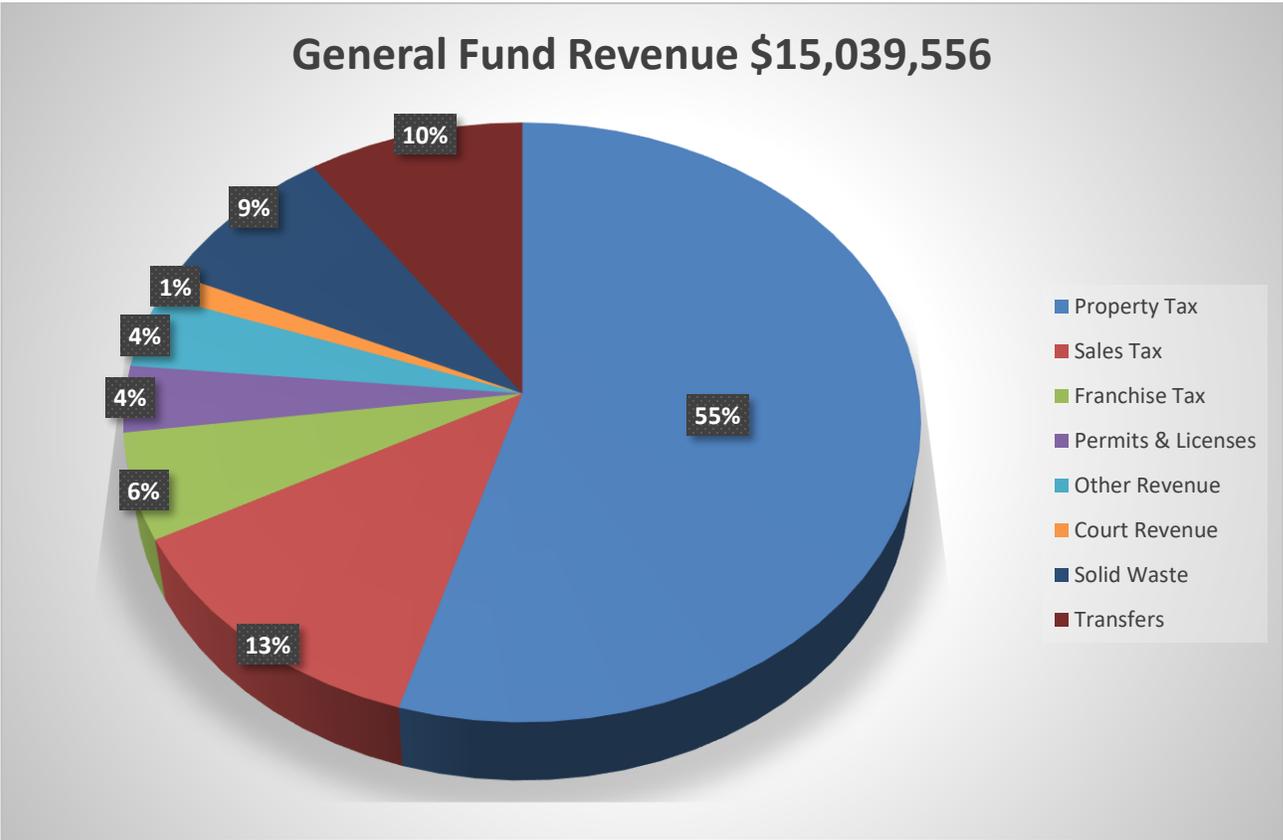
and sanitation services in the General Fund. The revenue received through property tax collection comprises more than half of the total General Fund revenue.

The I&S (Interest and Sinking Fund) rate is levied for debt service payments (principal and interest) related to financing capital projects and equipment. The FY21 combined rate for budget purposes is \$0.495000 per \$100 of assessed valuation, the same as the current rate. The M&O rate is \$0.309856, and the debt service rate is \$0.185144. The average market value of a single family home decreased slightly from \$392,592 to \$392,000. The tax levy for the average home in Murphy under the FY21 Proposed Budget is \$1,940. This represents a slight decrease from the current tax levy.

The second largest source of revenue to the General Fund is sales tax revenue, which generates about \$2 million a year, or 13% of total revenue. The FY21 budget reflects a decrease compared to the current year budget, due to the uncertainty of consumer spending during the ongoing pandemic. At the time of this writing, actual sales tax collections were outpacing projections, but due to the volatility of the revenue source, the budget projections remain the same.

The remaining revenue for FY21 is from several sources. Franchise fees, which make up 6% of the total, are less than the current year, due to recent legislation that cut telephone and cable franchise fees in half. Other revenue sources are permits and licenses (4%), solid waste (9%), court revenue (1%), and other revenue (4%) from interest income, police charges, recreation programs, facility rentals, ambulance fees, and recycle rebates.

The General Fund also receives transfers from several funds to cover administrative costs. The FY21 budget includes transfers from the Utility Fund of \$900,000; the Murphy Community Development Corporation (MCDC) of \$282,246, the Murphy Municipal Development District (MDD) of \$250,112, the Building Security (Bailiff costs), and the Juvenile Case Manager Fund, both within the Court Restricted Funds of \$15,800. All of the transfers represent 9.65% of General Fund revenue.

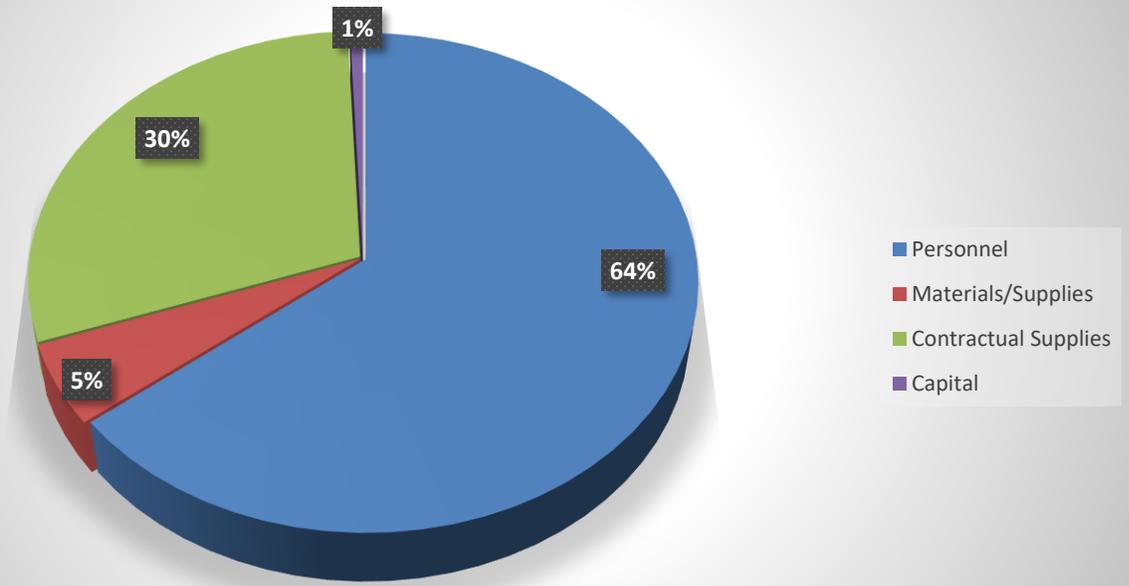


EXPENDITURES

Total FY21 General Fund expenditures are \$15,477,183, based on four categories – personnel services, materials and supplies, contractual services, and capital outlay. Personnel services (salaries, insurance, retirement, etc.) represent about 64% of total expenditures. Because City employees are one of our greatest assets, we strive to maintain professional and highly qualified staff, with a servant-leadership focus on the needs of the community. In order to fairly compensate employees in a financially sustainable way, a revised pay plan was developed for all sworn and non-sworn employees, as described earlier. The cost of Option C is included in the FY21 budget.

Contractual services are the second largest expenditures at approximately 30%. This is due to outsourcing of park mowing, right-of-way maintenance, and service contracts for City facilities. Materials and supplies are 5% of the expenditures, and capital outlay is less than 1% of the FY21 budget.

General Fund Expenditures \$15,477,183



RESULTS AND FUND BALANCE

The FY21 budget reflects a shortfall of revenue versus expenditures of \$437,629. The City monitors the fund balances in accordance with City policy. The minimum General Fund requirement is 10% of total budgeted expenditures, with the goal being an accumulated fund balance of 15% of total expenditures. Due to the significant savings from changing health insurance providers in FY20, the current year budget included a new reserve for future premium increases, based on 10% of the annual premium costs. There is no increase in health premiums again in FY21, so the reserve for future increases remains intact.

The FY21 Budget is projected to have an ending fund balance of \$5,757,837, of which \$2,321,578 is the 15% reserve, and \$100,000 is the health insurance reserve. That leaves an unreserved fund balance of \$3,336,259.

A comparison of the reserve policies of our peer cities last year indicated that Murphy had the lowest reserve policy at 15%. Some cities had 20%, and others had 25% or higher. We anticipated recommending a higher reserve policy this year, but in light of the actual fund balance for FY21 projected to equal 37% of expenditures, there is no need to revise the policy at this time.

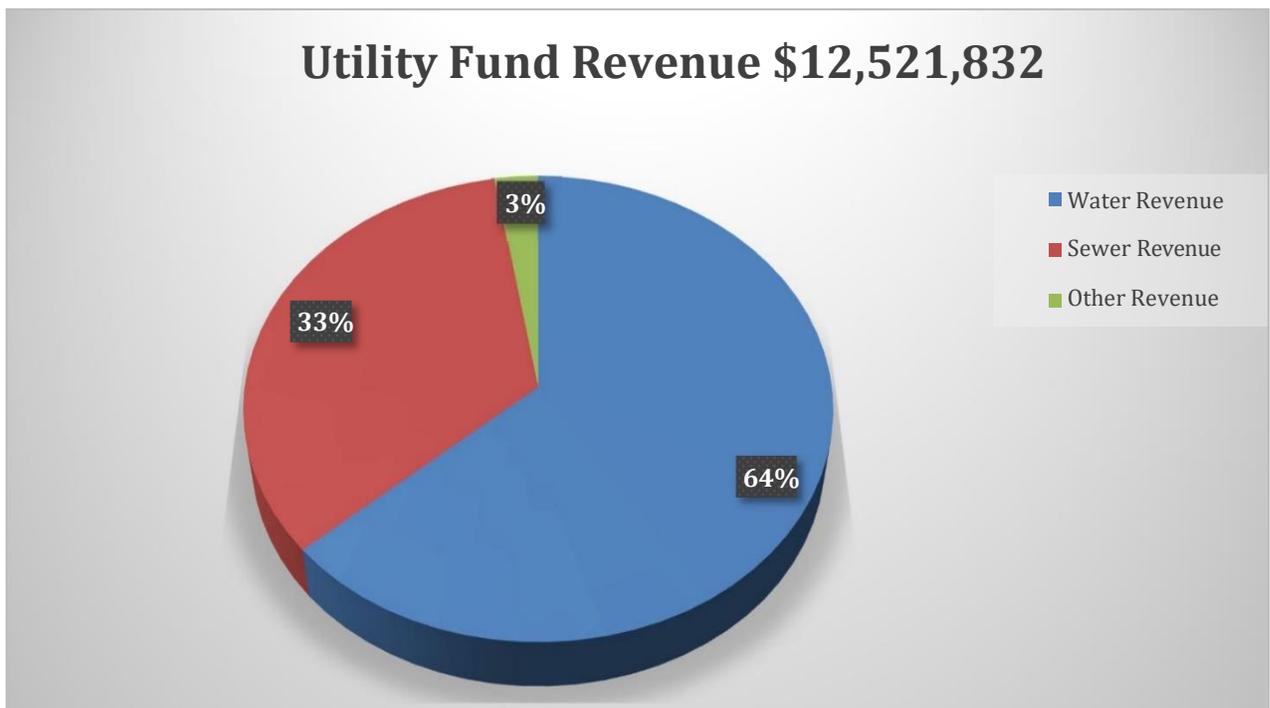
Over the next four years, the fund balance is projected to decline, but then begins to

increase again by FY25. Obviously many things can change between now and then, particularly as the economic fallout from the pandemic materializes, so staff will continue to monitor the fund balance periodically.

UTILITY FUND

The Utility Fund accounts for the water and wastewater services provided to the residents and businesses. All activities necessary to provide such services are accounted for in this fund, including the costs from North Texas Municipal Water District (NTMWD) to provide water and treat the wastewater, billing and collection services, and all operating and capital costs to maintain the systems. Debt service associated with the financing of capital projects is also accounted for in this fund. The three departments in the Utility Fund are Water Distribution, Wastewater Collection and Customer Service (Utility Billing and Collection).

The Utility Fund is a proprietary fund which accounts for activities that involve business-like transactions. An enterprise fund accounts for any activity for which external users are charged a fee for goods and services. Utility fees and charges are for water and sewer service, and the fund is intended to be self-supporting, which means it does not rely on tax revenue to cover the costs of providing water and sewer service. The fees and charges need to be set at a level that ensures the investment in infrastructure will be adequate for current and future use, as well as maintain a reasonable reserve level. The fund should also provide for the expenses of personnel, customer service, and other operating costs.



Total FY21 revenue is projected to be \$12,521,832. This is comprised of water revenue of \$8,042,423, wastewater revenue of \$4,072,787, and other revenue from inspection fees and charges of \$248,962, including a transfer of \$157,660 from the Impact Fee Fund.

Total expenditures for the FY21 budget are \$12,015,797 which includes \$4,695,426 for the purchase of water and \$2,313,043 for the treatment of wastewater from NTMWD. The City of Murphy will be charged under the take-or-pay contract for 1,538,414,000 gallons of water, which will be the third year in a row that we have not exceeded this cap. The cost of water is projected by NTMWD and remains unchanged at \$3.04 per thousand gallons. The total cost of water is set based on usage through July 31, 2020, and measured against the cap described above. Any usage under the cap has no bearing on the cost incurred by the City. However, if usage during the period of August 1 through July 31st exceeds the cap, the excess usage for August and September is billed at an incremental cost (less than \$0.50 per thousand gallons), and a new cap is set for the ensuing year.

The City also shares the cost of the Muddy Creek Waste Water Treatment Plant and the Muddy Creek Interceptor (sewer collection line) with the City of Wylie. Since the NTMWD's budget is still being developed, the final costs billed for water and sewer may differ from these estimates.

In FY18, the City sold \$5.5 million in certificates of obligation (CO's). The proceeds were used for the seven water and wastewater capital projects. Two of those projects have been completed, and the work is currently underway on the other five projects. They should all be completed by the end of FY21. The specific projects are:

1. North Murphy Road: 8 inch water line
2. South Murphy Road: 8 inch water line
3. North Maxwell Creek: 8 inch water line replacement
4. Ground Storage Reservoir Repair & Repaint (3 Locations) - **Completed**
5. Northstar Pump Station Standby Generator
6. Sanitary Sewer Overflow Initiative (SSOI)
7. Camera System with Lateral Launcher - **Completed**

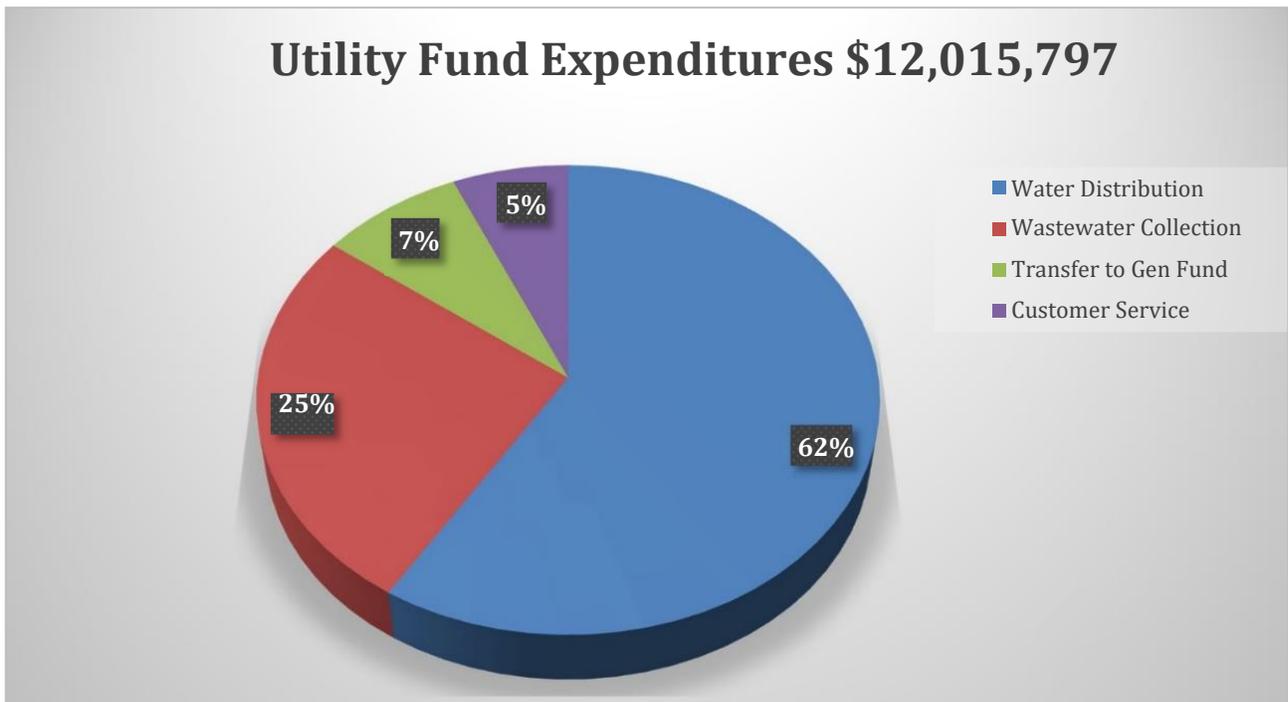
In light of the fiscal pressures facing cities and their customers due to the COVID-19 pandemic, NTMWD is not proposing an increase in water or sewer charges next year. There are however, significant capital improvements planned by NTMWD for the Muddy Creek wastewater treatment plant (WWTP) over the next several years.

The improvements will consist of diverting peak flows of wastewater, when they exceed the treatment plant's ability to reliably treat the wastewater, into a basin. There are also plans to expand the capacity of the treatment plant from 10 MGD to 15MGD, in order to meet regulatory

requirements. The cost of the improvements will be financed using new and restructured bond proceeds, some with interest only payable for a few years, borrowing from lower cost sources, and available cash. As a result of NTMWD's efforts, and with no major capital expenditures planned by the City over the next few years, the fund balance is projected to be sufficient to cover the shortfall in revenues versus expenditures. Therefore, no increase in water or sewer rates is necessary next year. As in recent years, the City again engaged NewGen Strategies and Solutions to review the current rates and develop recommendations that cover costs, while also maintaining a conservative 20% reserve in the Utility Fund.

It is important to keep in mind however, that the five-year rate analysis provides a reasonable, but not absolute, forecast of the future.

The FY21 Utility Fund budget includes a transfer of \$900,000 to the General Fund to cover administrative costs. This is the same as last year, and is based on the approach used to calculate the transfers from MDD and MCDC funds. The General Fund departments that serve the Utility Fund, estimated the amount of time they spend doing so, and that percentage of their budgets was then combined to determine the appropriate transfer amount. Overall, it was about 20% of the department's budgets.



RESULTS AND FUND BALANCE

City Council adopted a 20% reserve policy for the Utility Fund three years ago. Prior to that, rate increases had only been implemented to recover the cost of charges from the NTMWD. This

practice was rapidly depleting the fund balance, and the Utility Fund was at risk of being unable to cover its operating costs for personnel, debt service, and maintenance of the water and sewer systems. Based on the five year forecast, if all the assumptions materialize, the fund balance would again be almost depleted by FY25. It is imperative that the City continue its practice of analyzing water and sewer rates on an annual basis to avoid such a scenario.

MURPHY MUNICIPAL DEVELOPMENT DISTRICT FUND

The Murphy Municipal Development District (MDD) was formed in April 2012 to allow the City of Murphy to adopt a sales tax to fund the district. Currently, the Corporation receives funds from a half cent sales tax generated within the city limits. The MDD can undertake a variety of projects with high flexibility using the sales tax proceeds, similar to a Community Development Corporation. The revenues are used to promote economic growth, carry out programs related to community development, and promotion of new and expanded business enterprises.

In May 2019, voters approved reducing the half-cent sales tax allocation to a quarter-cent sales tax allocation for economic development, and authorized the remaining quarter-cent to be used for a new Street Maintenance and Repair Fund. As a result, the revenue in the MDD fund now is half of what it used to be. Total revenue for FY21 is \$487,690, total expenditures are \$277,862 and the fund balance is projected to be \$3,236,223.

MURPHY COMMUNITY DEVELOPMENT CORPORATION FUND

The Murphy Community Development Corporation (MCDC) is a Community Development Sales Tax Corporation whose purpose is to promote projects to enhance the community's image through beautification, parks and open space ventures. The MCDC was created in June 2003 by the Murphy City Council and residents who recognize the need to set aside the money for these important public services. Total revenue for FY21 is \$955,079, expenditures are \$685,156, and the fund balance is projected fund to be \$1,247,389.

DEBT SERVICE FUND

Property taxes collected for the debt portion of the City's tax rate are recorded in the Debt Service Fund. Similarly, the principal and interest payments made from the debt levy are recorded in the Debt Service Fund. According to the FY19 CAFR, there was \$40,908,466 in outstanding principal and interest obligations.

The FY21 Budget includes \$3,575,000 in principal and \$1,446,929 in interest (including \$3,600 of paying agent fees) of debt service obligations. This debt service will be paid utilizing the debt portion of the property taxes collected. The tax rate necessary to meet the required FY21 debt service is

\$0.185144 per \$100 of assessed valuation. In FY18, the City sold \$13,073,803 of general obligation (GO) bonds, plus \$249,422 of issue costs, that were authorized by the voters in November 2017. The remaining \$8,571,197 of general obligation debt was sold in FY20, as well as a new tax note issue of \$1.6 million for capital outlay (see General Fund expenditure discussion earlier).

IMPACT FEE FUND

An “Impact Fee” is a charge or assessment imposed by a political subdivision for new development within its service area in order to generate revenue for funding or recouping the costs of capital improvements or facility expansions necessitated by and attributable to the new development. The City of Murphy water and wastewater service area is all land within the City limits.

Water and wastewater (or sewer) impact fees are currently funding a portion of the debt incurred by NTMWD for the construction of the Muddy Creek Waste Water Treatment Plant and various waste water collection lines, and the debt incurred by the City for the construction of the elevated water storage tank on Rodeo Drive. With the anticipated build-out of the City in the next five years, new impact fees will diminish and therefore not be available to cover those costs in the future. This will place a greater burden on the water and wastewater rates to cover those costs.

An updated Impact Fee study was completed in FY19. Based on the updated study, the transfer from the Impact Fee Fund to the Utility Fund in FY21 will be \$157,660. This is slightly more than the current year transfer of \$140,411.

STREET MAINTENANCE and REPAIR FUND

In May, 2019, Murphy voters approved the allocation of one-quarter percent of city sales tax for street maintenance and repair. Concurrently, voters agreed to decrease the local sales tax allocation of the Murphy Municipal Development District from one-half cent to one-quarter cent. Included within the FY21 budget is a separate Street Maintenance and Repair Fund. The Street Fund will generate revenue of \$475,587 in FY21. The fund is being utilized for a Pavement Management System, which will determine future repair priorities throughout the city. A contract was let with Infrastructure Management Systems, and the analysis is currently underway, and should be completed in early FY21. This fund was also utilized to repair all forty-five sidewalks with trip hazards of two inches or greater, and street panel replacements on McMillan Road, Waters Edge, McCreary and FM544, Ashley, and Heritage Parkway.

CONCLUSION

Murphy has consistently been ranked in the top ten best suburbs in the Dallas-Fort Worth

metroplex by *D Magazine*. In 2020, Murphy was ranked the fifth safest city in Texas by the National Council for Home Safety and Security. The Murphy police department was also re-accredited through the Texas Police Chiefs Association, and the fire department has an ISO rating of "1" - the best public protection classification available. Murphy has been recognized by the Texas Festivals and Events Association for the award winning events offered, including Maize Days, Christmas in the Park, Tunes, Tales and Ales, and the Sounds at Sundown.

We are extremely proud of this City. As staff, we strive for excellence every day in order for this to continue to be an outstanding place to live, work and play. The FY21 budget was built on that premise, and we believe this budget will provide the resources needed to serve our citizens and businesses well, even as the COVID-19 pandemic continues. Telecommuting and Zoom meetings have become the norm, in order to provide a safe environment for all. Additionally, staff will continue to monitor and manage expenditures, and the quarterly budget review meetings with directors and the City Manager that began in FY18, will continue in FY21.

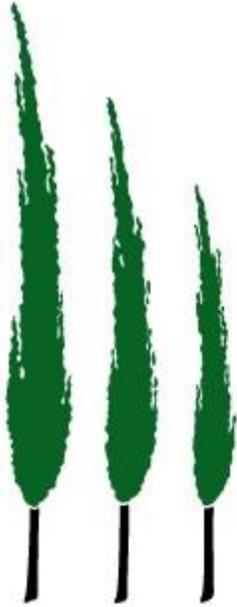
I would like to close by thanking you, our elected officials, for your leadership, guidance and support throughout the budget process. I would also like to thank the leadership and management teams for their hard work, dedication and commitment to this effort. The budget process is a collaboration among all departments, and as such, serves as a testimony of our shared commitment to serving the citizens of Murphy, Texas.

Respectfully submitted,

A handwritten signature in cursive script that reads "Mike Castro".

Mike Castro, PhD
City Manager

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

General Fund

Fund #10

Fiscal Year 2021

General Fund Summary of Revenue

Fund 10	FY19 Actuals	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 5,868,855	\$ 5,373,863	\$ 6,420,024	\$ 6,195,466
Revenues				
Property Taxes	7,732,697	8,205,441	8,048,441	8,205,198
Sales & Use Tax	2,143,615	1,998,300	1,874,220	1,902,333
Franchise Tax	998,015	902,500	910,410	859,933
Permits & Licenses	626,437	478,600	553,197	537,465
Other Revenue	710,186	601,600	544,070	600,377
Court Revenue	237,886	244,900	151,074	205,000
Solid Waste	1,189,825	1,271,302	1,248,335	1,281,092
Total Revenues	\$ 13,638,663	\$ 13,702,643	\$ 13,329,747	\$ 13,591,398
Transfer from Utility Fund	\$ 875,000	\$ 900,000	\$ 900,000	\$ 900,000
Transfer from Fund Balance	-	-	-	-
Transfer from Court Restricted Fund	27,800	24,000	24,000	15,800
Transfer from MCDC Fund	275,296	275,500	275,481	282,246
Transfer from MDD Fund	247,982	247,100	247,105	250,112
Transfer From Animal Shelter Fund	-	-	-	-
Total Other Sources	1,426,078	1,446,600	1,446,586	1,448,158
Total Revenues & Other Sources	\$ 15,064,741	\$ 15,149,243	\$ 14,776,333	\$ 15,039,556

General Fund Summary of Expenditures

Fund 10	FY19 Actuals	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Expenditures				
Administration	\$ 354,977	\$ 356,867	\$ 355,839	\$ 357,890
Human Resources	367,446	367,927	353,483	389,273
Information Technology	1,247,874	1,221,795	1,153,991	1,247,719
City Council	194,796	296,546	290,730	318,517
City Secretary	145,661	161,720	160,700	167,469
Finance	609,496	668,523	661,156	688,948
Fire	2,892,816	2,985,033	2,989,634	3,163,318
Public Works	300,436	297,718	297,480	284,263
Facilities	807,371	703,513	704,474	719,004
Community Development	565,264	611,317	595,699	632,182
Police	3,773,504	4,024,619	3,989,047	4,063,480
Animal Control	172,619	188,318	183,801	191,875
Recreation	465,363	488,876	457,204	521,498
Parks	1,194,400	1,242,436	1,420,939	1,218,115
Municipal Court	423,677	436,960	361,068	356,239
Solid Waste	978,971	1,017,500	1,003,936	1,029,034
Non-Departmental	18,902	21,800	21,710	128,361
Total Expenses	\$ 14,513,571	\$ 15,091,468	\$ 15,000,891	\$ 15,477,183
Revenue Less Expenses	\$ 551,170	\$ 57,775	\$ (224,558)	\$ (437,627)
Ending Fund Balance (Unassigned)	\$ 6,420,024	\$ 5,431,638	\$ 6,195,466	\$ 5,757,837
Less: Reserve @ 15% of Expenditures	(2,177,036)	(2,263,720)	(2,250,134)	(2,321,578)
Less: Reserve for Future Health Costs (10% of Prem)	-	108,000	108,000	100,000
Unreserved Fund Balance	\$ 4,242,988	\$ 3,059,918	\$ 3,837,332	\$ 3,336,259

General Fund Revenue 5 Year Forecast

	FY21	FY22	FY23	FY24	FY25
Fund 10	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$ 6,195,466	\$ 5,757,837	\$ 3,962,845	\$ 2,374,604	\$ 2,001,851
Revenues					
Property Taxes	8,205,198	8,030,183	8,494,259	9,809,578	11,029,041
Sales & Use Tax	1,902,333	1,930,869	1,959,831	1,989,228	2,019,067
Franchise Tax	859,933	871,911	884,223	896,873	909,867
Permits & Licenses	537,465	452,035	387,729	339,265	301,684
Other Revenue	600,377	606,089	613,133	617,778	629,923
Court Revenue	205,000	205,000	205,000	205,000	205,000
Solid Waste	1,281,092	1,312,834	1,345,370	1,378,719	1,412,903
Total Revenues	\$ 13,591,398	\$ 13,408,921	\$ 13,889,545	\$ 15,236,441	\$ 16,507,485
Transfer from Utility Fund	\$ 900,000	\$ 925,000	\$ 925,000	\$ 925,000	\$ 925,000
Transfer from Fund Balance	-	-	-	-	-
Transfer from Court Restricted Fund	15,800	15,800	15,800	15,800	15,800
Transfer from MCDC Fund	282,246	290,523	295,395	306,971	318,371
Transfer from MDD Fund	250,112	257,046	262,111	275,237	274,244
Transfer From Animal Shelter Fund	-	-	-	-	-
Total Other Sources	1,448,158	1,488,369	1,498,306	1,523,008	1,533,415
Total Revenues & Other Sources	\$ 15,039,556	\$ 14,897,289	\$ 15,387,850	\$ 16,759,448	\$ 18,040,900

General Fund Expenditures 5 Year Forecast

Fund 10	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Expenditures					
Administration	\$ 357,890	\$ 368,813	\$ 375,532	\$ 387,380	\$ 393,985
Human Resources	389,273	413,896	438,869	467,728	497,253
Information					
Technology	1,247,719	1,274,446	1,296,159	1,326,865	1,349,969
City Council	318,517	294,342	295,979	394,857	296,742
City Secretary	167,469	169,537	221,424	205,506	178,630
Finance	688,948	710,262	729,402	752,450	764,424
Fire	3,163,318	3,459,809	3,375,142	3,517,422	3,503,524
Public Works	284,263	291,149	290,475	293,142	295,851
Facilities	719,004	1,148,456	1,197,596	935,817	774,576
Community					
Development	632,182	650,748	663,399	711,089	694,875
Police	4,063,480	4,334,632	4,451,080	4,512,851	4,614,144
Animal Control	191,875	196,933	200,121	205,727	210,057
Recreation	521,498	538,863	545,042	562,638	617,321
Parks	1,218,115	1,394,178	1,415,746	1,339,526	1,339,999
Municipal Court	356,239	368,425	375,274	386,612	394,593
Solid Waste	1,029,034	1,054,760	1,081,129	1,108,157	1,135,861
Non-Departmental	128,361	23,033	23,723	24,435	24,434
Total Expenses	\$ 15,477,183	\$ 16,692,281	\$ 16,976,092	\$ 17,132,203	\$ 17,086,240
Revenue Less Expenses	\$ (437,627)	\$ (1,794,992)	\$ (1,588,242)	\$ (372,755)	\$ 954,660
Ending Fund Balance (Unassigned)	\$ 5,757,837	\$ 3,962,845	\$ 2,374,604	\$ 2,001,851	\$ 2,956,513
Less: Reserve @ 15% of Expenditures	(2,321,578)	(2,503,842)	(2,546,414)	(2,569,830)	(2,562,936)
Less: Reserve for Future Health Costs (10% of Prem)	100,000	113,400	119,070	125,024	131,275
Unreserved Fund Balance	\$ 3,336,259	\$ 1,345,602	\$ (290,880)	\$ (693,003)	\$ 262,302

Administration

The City of Murphy operates under a Council-Manager form of government. The City Council appoints the City Manager, who shall serve as the Chief Administrative Officer for the City of Murphy. The City Manager is responsible for the administration of all affairs of the City and manages the diverse departments to keep the City running smoothly. The City Manager is supported by a Leadership Team who leads the dynamic force of approximately 125 plus employees every day to accomplish the goals, objectives and expectations of the City Council.

The City Manager is the primary point of contact between the City's departments and City Council. The main functions are to lead, guide and provide coordination to the departments as they implement City policy decisions made by the City Council. The City Manager ensures that all state laws and city ordinances are effectively enforced.

This office is also responsible for presenting the annual budget and Community Improvement Program to City Council and provides accurate, timely information and recommendations regarding City-wide policies.

Expenditures by Category		FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services		\$287,573	\$291,802	\$291,921	296,999
Materials & Supplies		29,061	19,300	20,223	18,100
Contractual Services		38,343	45,765	43,695	42,791
Total		\$354,977	\$356,867	\$355,839	\$357,890

Expenditures by Category	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	\$296,999	\$306,831	\$313,807	\$324,212	\$331,594
Materials & Supplies	18,100	19,100	18,600	19,950	19,100
Contractual Services	42,791	42,883	43,125	43,218	43,291
Total	\$357,890	\$368,813	\$375,533	\$387,381	\$393,985

Personnel Breakdown	FY19	FY20	FY21
City Manager	1	1	1
Executive Administrative Assistant	1	1	1
Total	2	2	2

Human Resources

The Human Resources Department is driven by core leadership values of trust, integrity and excellence. The Human Resources Department strives to administer quality service to our employees by providing education and support in training, recruiting, employee relations, benefits, compensation and professional development. The Human Resources Department is also responsible for risk management for the City.

Expenditures by Category		FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services		124,761	127,183	127,183	130,000
Materials & Supplies		899	1,000	1,000	1,000
Contractual Services		241,786	239,744	225,300	258,273
Total		\$367,446	\$367,927	\$353,483	\$389,273

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	130,000	134,431	137,566	142,257	145,573
Materials & Supplies	1,000	1,000	1,000	1,000	1,000
Contractual Services	258,273	278,465	300,302	324,471	350,680
Total	\$389,273	\$413,896	438,868	\$467,728	\$497,253

Personnel Breakdown	FY19	FY20	FY21
Human Resources Director	1	1	1
Total	1	1	1

Information Technology

The Murphy Information Technology Department is a service organization that provides hardware, software, network service, cybersecurity, telephone service, mobile access, wireless service, Geographic Information Systems (GIS), and data analytics. Murphy IT implements and sustains reliable technology solutions that drive the experience of our residents and facilitate the work of Council members, board & committee members, and City staff.

We operate under a continuous improvement model, constantly communicating with, and learning from our customers and industry experts to improve our products and services. While providing the technical foundation and support for all departments, our goal is to make the end users experience as seamless and effortless as possible and maintain fiscal, moral, and professional excellence.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	447,554	486,718	485,240	524,070
Materials & Supplies	19,740	18,400	18,617	22,727
Contractual Services	780,581	716,677	650,134	700,922
Capital Outlay	-	-	-	-
Total	\$1,247,874	\$1,221,795	\$1,153,991	\$1,247,719

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	524,070	541,467	554,091	572,498	585,849
Materials & Supplies	22,727	22,727	20,727	20,727	22,727
Contractual Services	700,922	710,252	721,341	733,640	741,392
Capital Outlay	-	-	-	-	-
Total	\$1,247,719	\$1,274,446	\$1,296,159	\$1,326,865	1,349,968

Personnel Breakdown	FY19	FY20	FY21
IT Director	1	1	1
IT Network Administrator	1	1	1
Web Admin/Support Analyst	1	1	1
IT Business Analyst	1	1	1
GIS Analyst	1	1	1
Total	5	5	5

City Council

The City Council is elected at large and is composed of a Mayor and six Councilmembers. They are responsible for appointing and removing the City Manager, Municipal Judge(s), City Attorney(s), and City Secretary. Other responsibilities include adopting the budget and setting the tax rate, legislating policies, making board appointments, and establishing a vision for the City's development.

The City Council currently meets on the first and third Tuesday each month to transact the business of the City. Special meetings of the City Council shall be called by the City Secretary upon request of the Mayor, City Manager or three (3) Councilmembers.

The Mayor and City Council are classified as part-time employees and compensated per meeting based upon attendance at the meetings.

Expenditures by Category		FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services		\$11,788	\$14,533	\$13,033	\$13,033
Materials & Supplies		24,809	24,900	25,826	25,228
Contractual Services		158,199	257,113	251,871	280,256
Capital Outlay		-	-	-	-
Total		\$194,796	\$296,546	\$290,730	\$318,516

Expenditures by Category	FY21	FY22	FY23	FY24	FY25
5 Year Forecast	Budget	Projected	Projected	Projected	Projected
Personnel Services	\$13,033	\$13,033	\$13,033	\$13,033	\$13,033
Materials & Supplies	25,228	25,380	25,528	25,678	25,678
Contractual Services	280,256	254,429	255,918	306,146	256,531
Capital Outlay	-	1,500	1,500	50,000	1,500
Total	\$318,516	\$294,343	\$295,978	\$394,856	\$296,742

Personnel Breakdown	FY19	FY20	FY21
Mayor	1	1	1
Mayor Pro Tem	1	1	1
Deputy Mayor Pro Tem	1	1	1
Council Member	4	4	4
* All Council members are paid as Part-Time Employees			
Total	7	7	7

City Secretary

The City Secretary’s office strives to provide quality service and information to the citizens, the City Council, and City staff, as well as maintain official city records for historical preservation. This office is responsible for preparing Council agenda packets, recording Council meeting minutes, preparing and posting public notices, managing public information requests, and administering City elections.

Expenditures by Category		FY19	FY20	FY20	FY21
		Actual	Budget	Projected/ Amended	Budget
Personnel Services		114,967	114,578	114,578	119,307
Materials & Supplies		5,742	1,500	1,450	2,500
Contractual Services		24,952	45,642	44,672	45,662
Capital Outlay		-	-	-	-
Total		\$145,661	\$161,720	\$160,700	\$167,469

Expenditures by Category	FY21	FY22	FY23	FY24	FY25
5 Year Forecast	Budget	Projected	Projected	Projected	Projected
Personnel Services	119,307	121,275	124,112	128,294	131,293
Materials & Supplies	2,500	2,550	1,600	1,600	1,600
Contractual Services	45,662	45,712	95,712	75,612	45,737
Capital Outlay	-	-	-	-	-
Total	\$167,469	\$169,537	\$221,424	205,506	\$178,630

Personnel Breakdown	FY19	FY20	FY21
City Secretary	1	1	1
Total	1	1	1

Finance

The mission of the Finance Department is to develop and oversee the financial policies and procedures that effectively safeguard the City's assets.

The department is responsible for the annual budget process, financial analysis and reporting, including serving as the primary liaison with the independent auditors, and managing the City's long-term debt requirements, in consultation with the financial advisor and bond counsel.

Finance Administration also provides general supervision and oversight of Accounting, Treasury, Utility Billing and Collection, and Municipal Court services.

The FY20 Finance Department budget does not include any new programs, program enhancements, or any additional personnel.

Expenditures by Category		FY19 Actual	FY20 Budget	FY20 Projected/Amended	FY21 Budget
Personnel Services		432,006	443,650	459,005	485,465
Materials & Supplies		2,560	2,450	2,156	2,156
Contractual Services		174,930	222,423	199,995	201,328
Capital Outlay		-	-	-	-
Total		\$ 609,496	\$ 668,523	\$ 661,156	\$ 688,949

Expenditures by Category	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	485,465	501,853	513,584	530,927	543,336
Materials & Supplies	2,156	2,471	2,287	2,606	2,427
Contractual Services	201,328	205,939	213,531	218,917	218,662
Capital Outlay	-	-	-	-	-
Total	\$ 688,949	\$ 710,262	\$ 729,402	\$ 752,450	\$ 764,424

Personnel Breakdown	FY19	FY20	FY21
Finance Director	1	1	1
Controller	1	1	1
Budget Officer	1	1	1
A/P / Payroll Specialist	1	1	1
Total	4	4	4

Fire & Rescue

The Murphy Fire Department is responsible for serving the community through fire and life safety prevention, planning, preparation, response, restoration, and review. Our mission is to look for ways to provide for a high quality of life for those living, or visiting the city.

This department provides fire, emergency medical system and emergency management services. Some incidents require resources greater than available in Murphy so a reliance on neighboring communities is also planned. This additional aid is also reciprocated to those other communities as needed.

Whether the department is reviewing development plans for future commercial occupancies or delivering life safety messages at an HOA meeting the idea is to prevent occurrences that require emergency response. Those existing programs will be continued and new programs will be sought out. Murphy Fire Rescue stands ready to serve.

Expenditures by Category	FY19	FY20	FY20	
	Actual	Budget	Projected/ Amended	Budget
Personnel Services	\$2,392,470	2,453,983	\$2,457,448	2,590,327
Materials & Supplies	167,887	196,895	196,389	211,126
Contractual Services	332,459	334,156	335,797	361,865
Capital Outlay	-	-	-	-
Total	\$2,892,816	\$2,985,034	\$2,989,634	3,163,317

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	2,590,327	2,649,361	2,755,381	2,819,618	2,915,332
Materials & Supplies	211,126	208,134	210,532	215,936	212,974
Contractual Services	361,865	368,314	369,229	373,868	375,219
Capital Outlay	-	234,000	40,000	108,000	-
Total	3,163,317	\$3,459,809	3,375,141	3,517,421	3,503,525

Personnel Breakdown	FY19	FY20	FY21
Fire Chief	1	1	1
Assistant Fire Chief	1	1	1
Fire Marshall	1	1	1
Lieutenant	3	3	3
Driver/Engineer	3	3	3
Firefighter/Paramedic	15	15	15
Executive Administrative Assistant	1	1	1
Total	25	25	25

Public Works

The Public Works Division is responsible for the transportation system which is comprised of signs & markings, signals/flashers, streets, and sidewalks throughout the City of Murphy.

Additional functions include responding to emergencies, weather related events and minimizing hazardous roadway conditions for citizens. Also included are responding to interdepartmental requests for service, performing drainage work, and responding to citizen requests for service.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	\$0	\$0	\$0	\$0
Materials & Supplies	54,701	59,700	59,575	59,655
Contractual Services	215,056	238,018	237,905	224,608
Capital Outlay	30,679	-	-	-
Total	\$300,436	\$297,718	\$297,480	\$284,263

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	\$0	\$0	\$0	\$0	\$0
Materials & Supplies	59,655	63,955	60,655	60,655	60,655
Contractual Services	224,608	227,194	229,820	232,487	235,196
Capital Outlay	-	-	-	-	-
Total	\$284,263	\$291,149	\$290,475	\$293,142	\$295,851

Personnel Breakdown	FY19	FY20	FY21
No Personnel	0	0	0
Total	0	0	0

Facilities

The Facilities Division is comprised of five employees.

The Facilities Superintendent is responsible for the maintenance and repairs for all City Facilities, budget, maintenance program, over sees contractors/jobs, supervision of maintenance tech and custodians, and assists the Public Services Director as needed.

The two maintenance tech position are responsible for the maintenance and repairs of all City Facilities consisting of seven public buildings, two elevated storage tanks, 911 Communication building, WHF lift station, and NS Pump station. Responsibilities include but are not limited to, regular maintenance, repairs, state inspections, contract maintenance/repairs, staff work orders, set up and take down for meetings, elections etc.

There are two custodian employees who are responsible for cleaning six city facilities including City Hall, Fire Rescue, Activity Center, Community Center, Police/Courts and the Public Works buildings.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	287,913	292,143	294,437	304,823
Materials & Supplies	66,087	69,300	68,256	68,200
Contractual Services	391,268	342,070	341,781	345,981
Capital Outlay	62,103	-	-	-
Total	\$807,371	\$703,513	\$704,474	\$719,004

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	304,823	314,814	322,229	332,797	340,634
Materials & Supplies	68,200	69,250	69,350	69,350	69,350
Contractual Services	345,981	349,392	356,017	358,670	364,592
Capital Outlay	-	415,000	450,000	175,000	-
Total	\$719,004	\$1,148,456	1,197,595	935,817	\$774,576

Personnel Breakdown	FY19	FY20	FY21
Facilities Superintendent	1	1	1
Custodian	2	2	2
Maintenance Technician	2	2	2
Total	5	5	5

Community and Economic Development

The Community and Economic Development Department has several key responsibilities that enhance the overall quality of life for our citizens. These include processing all zoning, subdivision and development related plans, managing the City’s Comprehensive Plan, and coordinating the city’s economic development programs. The Department serves as support staff for three City Council-appointed boards, including the Planning & Zoning Commission, Zoning Board of Adjustment and the Murphy Community Development Corporation.

The Department’s divisions include: Building Inspections, which reviews building plans and performs inspections for new projects as well as, additions and remodeling projects for residential and commercial properties; Code Compliance, which inspects properties for nuisances, zoning violations and substandard buildings; and Health which inspects food service establishments, public swimming pools and day care centers.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	468,293	481,074	476,993	505,410
Materials & Supplies	7,945	11,700	10,800	9,300
Contractual Services	76,451	118,543	107,906	117,472
Capital Outlay	12,575	-	-	-
Total	565,264	\$611,317	\$595,699	\$632,182

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	505,410	522,408	534,630	552,614	565,542
Materials & Supplies	9,300	9,550	9,600	11,800	9,750
Contractual Services	117,472	118,790	119,169	119,175	119,583
Capital Outlay	-	-	-	27,500	-
Total	\$632,182	\$650,749	\$663,400	\$711,089	\$694,875

Personnel Breakdown	FY19	FY20	FY21
Director of Community & Economic Development	1	1	1
Building Official	1	1	1
Planner	1	1	1
Code Compliance Officer	1	1	1
Executive Administrative Assistant	1	1	1
Total	5	5	5

Police

The men and women of the Murphy Police Department are committed to delivering progressive, responsive and professional police services while maintaining outstanding customer service. The department provides a safe environment for residents, businesses and visitors by engaging in high visibility patrol activities to deter crime and facilitate the safe flow of traffic. The department provides 24/7 dispatch operations for 911 emergency calls and public safety non-emergency calls. Patrol Officers provide a rapid and professional response to all requests for police services, and Detectives contact victims and conduct follow-up investigations on all reported criminal offenses.

The Police Department's School Resource Officer and School Crossing Guard programs provide a high level of safety and security for our schools. The department sponsors programs such as Citizens on Patrol, Police Explorers, and Youth Citizen Police Academy to establish partnerships and engagement with the community.

Expenditures by Category	FY19	FY20	FY20	FY21
	Actual	Budget	Projected/ Amended	Budget
Personnel Services	3,179,035	\$3,322,882	\$3,290,533	3,451,079
Materials & Supplies	127,016	128,300	127,145	149,110
Contractual Services	330,738	436,438	434,369	463,291
Capital Outlay	136,716	137,000	137,000	-
Total	\$3,773,504	\$4,024,620	\$3,989,047	4,063,479

Expenditures by Category 5 Year Forecast	FY21	FY22	FY23	FY24	FY25
	Budget	Budget	Budget	Budget	Budget
Personnel Services	3,451,079	3,535,432	3,627,492	3,720,517	3,810,322
Materials & Supplies	149,110	139,065	147,235	140,190	142,585
Contractual Services	463,291	486,135	497,952	505,145	521,238
Capital Outlay	-	174,000	178,400	147,000	140,000
Total	4,063,479	\$4,334,632	4,451,079	\$4,512,851	4,614,143

Personnel Breakdown	FY19	FY20	FY21
Police Chief	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	4	4	4
Police Officers	16	16	16
School Campus Protection Officer	1	1	1
School Resource Officer	1	1	1
Support Services Manager	1	1	1
Communications Supervisor	1	1	1
Communications Officers	8	8	8
Executive Administrative Assistant	1	1	1
Crossing Guards - PART TIME	15	15	15
Total	50	50	50

Animal Control

Animal Control, a division of the Police Department, responds to domestic animal, wildlife, and livestock issues that arise throughout the City. Their duties include rabies awareness investigating animal bites, lost pets, animals at large, adoptions, and housing/caring for stray animals. The Animal Control division relies on funding from the General Fund in order to cover its operating costs, with the exception of donations. Donations received are recorded in the Animal Shelter Fund, and are used to purchase items for the Animal Control division. Any expenditures made with donated funds are recorded in the Animal Shelter Fund.

Expenditures by Category	FY19	FY20	FY20	FY21
	Actual	Budget	Projected/ Amended	Budget
Personnel Services	132,553	\$133,790	134,118	137,147
Materials & Supplies	14,052	20,900	18,217	22,108
Contractual Services	26,013	33,628	31,466	32,620
Capital Outlay	-	-	-	-
Total	172,619	\$188,318	183,801	191,876

Expenditures by Category	FY21	FY22	FY23	FY24	FY25
	Budget	Projected	Projected	Projected	Projected
Personnel Services	137,147	141,694	145,022	149,832	153,350
Materials & Supplies	22,108	22,452	21,752	21,972	22,192
Contractual Services	32,620	32,787	33,348	33,924	34,515
Capital Outlay	-	-	-	-	-
Total	191,876	\$196,933	\$200,121	\$205,727	\$210,057

Personnel Breakdown	FY19	FY20	FY21
Animal Control Officer	2	2	2
Total	2	2	2

Recreation

The Recreation Division is responsible for providing quality and affordable programs for the residents of Murphy and surrounding areas. The Division's core activities include: various recreational health and fitness, sports, martial arts, and educational activities and programs, facility rentals and reservations as well as several annual community events. The Division is able to provide these services by hosting exciting community events and volunteer opportunities for residents of all ages and offering recreational programs for youth as well as adults. In addition, the Recreation Division oversees reservations for all indoor and outdoor City owned recreational facilities including the Murphy Community Center, Murphy Activity Center, over seventeen different sports practice locations, twelve park pavilions, an amphitheater and food truck court that can service up to five food trucks at a time. These parks amenities, programs, activities and events are offered to improve the quality of life and physical and mental well-being of our citizens.

The Division also partners with multiple local, state and national recreational associations and organizations. The Recreation Division is a vital and growing part of the City of Murphy, and works hard to continually expand its abilities to provide meaningful and accessible recreational opportunities for all.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	317,021	\$321,836	\$322,271	355,013
Materials & Supplies	16,383	19,500	19,458	18,158
Contractual Services	131,958	147,540	115,475	148,327
Capital Outlay	-	-	-	-
Total	\$465,363	\$488,876	\$457,204	\$521,498

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	355,013	366,813	375,403	387,886	396,866
Materials & Supplies	18,158	19,658	18,158	18,158	20,958
Contractual Services	148,327	148,892	149,481	150,094	151,698
Capital Outlay	-	3,500	2,000	6,500	47,800
Total	\$521,498	538,864	545,041	\$562,638	617,323

Personnel Breakdown	FY19	FY20	FY21
Manager of Recreation Services	1	1	1
Special Events Coordinator	1	1	1
Recreation Specialist II	2	2	2
Recreation Specialist - PART TIME	4	4	4
Total	8	8	8

Parks

The Parks Division is comprised of twelve employees, who are responsible for the maintenance of approximately 324 acres of developed and undeveloped park land, thoroughfares/medians, applicable rights-of-ways, and other City-owned property and facilities.

Maintenance duties include mowing maintenance; tree trimming; bed planting and upkeep; irrigation scheduling, checks, repairs, and monitoring; restroom cleaning and repairs; playgrounds inspections, repairs, and maintenance; and general maintenance on park amenities.

The Parks Division is also responsible for assisting in the majority of the set-up and tear down of special events that are hosted by the Recreation Division, and many other special projects that take place in the City.

The overall goal of the Parks Division is to strive to improve the quality of life of the citizens of Murphy by providing a safe and aesthetically pleasing park system that fosters a sense of community amongst the residents.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	806,143	\$791,285	\$774,136	755,982
Materials & Supplies	165,257	204,200	182,922	196,700
Contractual Services	214,600	246,951	463,881	265,433
Capital Outlay	8,400	-	-	-
Total	\$1,194,400	\$1,242,436	\$1,420,939	\$1,218,115

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	755,982	780,873	799,245	825,568	844,990
Materials & Supplies	196,700	242,000	227,400	212,400	212,400
Contractual Services	265,433	276,305	285,101	283,558	282,610
Capital Outlay	-	95,000	104,000	18,000	-
Total	\$1,218,115	1,394,177	\$1,415,746	\$1,339,526	\$1,339,999

Personnel Breakdown	FY19	FY20	FY21
Director of Public Services	0.5	0.5	0
Parks Superintendent	1	1	1
Senior Groundskeeper	1	1	1
Groundskeeper II	4	4	4
Groundskeeper I	5	5	5
Executive Administrative Assistant	0.5	0.5	1
Total	12	12	12

Municipal Court

The Municipal Court is the Judicial Branch of City government. These Courts hear Class C misdemeanor cases, which are punishable by a fine only, and includes traffic, the Penal Code and ordinance violations.

The Murphy Municipal Court will provide the public with prompt and courteous service for the just resolution of all citations, complaints and court appearances involving Class C misdemeanor offenses and violations occurring within the corporate limits of Murphy.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/Amended	FY21 Budget
Personnel Services	\$384,057	390,383	319,229	274,201
Materials & Supplies	1,933	2,100	2,056	1,900
Contractual Services	37,687	44,476	39,783	80,138
Capital Outlay	-	-	-	-
Total	\$423,677	\$436,959	\$361,068	\$356,239

Expenditures by Category	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	\$274,201	284,372	291,739	302,499	310,290
Materials & Supplies	1,900	2,250	2,000	2,250	1,900
Contractual Services	80,138	81,803	81,535	81,863	82,403
Capital Outlay	-	-	-	-	-
Total	\$356,239	\$368,425	375,273	\$386,612	\$394,593

Personnel Breakdown	FY19	FY20	FY21
Municipal Court Judge	1	1	0*
Municipal Court Administrator	1	1	1
Juvenile Case Manager	1	1	1
Deputy Court Clerk	1	1	1
Part Time Bailiff	1	1	1
Total	5	5	4

*Full-time Judge replaced 1 Contract Presiding Judge & 1 Contract Associate Judge

Solid Waste

The Solid Waste budget reflects the City's weekly solid waste and recycling services, which is provided by a third-party vendor.

In October 2017, the City initiated a Request for Proposal (RFP) process for solid waste and recycling services. The RFP process conducted by a committee formed of internal and external City staff, a City resident, and a consultant. The City received five proposals during the process, and in 2018 after a rigorous review, the Solid Waste Review Committee reported the results of the RFP to City council. City Council approved the City to enter into a contract with Republic Services as the third-party vendor.

The contract agreement with Republic Services has an effective date of May 1, 2018, with a termination date of April 30, 2025. The contract includes a caveat, which allows for two renewal terms of two years each that could enable the agreement to remain in place until April 30, 2029, for a total of eleven years. The next RFP for solid waste and recycling services will begin in July of 2028 to allow a minimum of 9 months for the RFP process.

Expenditures by Category		FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Contractual Services		978,971	1,017,500	1,003,936	1,029,034
Total		\$978,971	\$1,017,500	\$1,003,936	\$1,029,034

Expenditures by Category	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Contractual Services	1,029,034	1,054,760	1,081,129	1,108,157	1,135,861
Total	\$1,029,034	\$1,054,760	\$1,081,129	\$1,108,157	\$1,135,861

Personnel Breakdown	FY19	FY20	FY21
No Personnel	0	0	0
Total	0	0	0

Non Departmental

This section of the budget is where costs are reflected that are not allocated to a particular department. FY18 included attrition (i.e. salary saving), and the transfer to MDD for the first of three transfers for the Food Truck Court. The remaining two transfers were eliminated as part of the FY19 budget and FY20 budget processes.

Beginning with the FY19 budget, the cost shown here is for ambulance billing fees. In prior years these fees were reflected in the Fire Department budget.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	-	-	-	-
Contractual Services	18,902	21,800	21,710	22,361
Transfers to MDD	-	-	-	-
Total	18,902	\$21,800	\$21,710	\$22,361

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	-	-	-	-	-
Contractual Services	22,361	23,032	23,723	24,435	24,434
Transfers to MDD	-	-	-	-	-
Total	\$22,361	\$23,032	\$23,723	\$24,435	\$24,434

Personnel Breakdown	FY19	FY20	FY21
No Personnel	0	0	0
Total	0	0	0



CITY OF _____
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Court Restricted Funds

Fund #12

Building Security, Court Technology,
Time Payment Reimbursement, Local Truancy
Prevention & Diversion, and
Municipal Jury Fund

Fiscal Year 2021

Court Restricted Funds

The Municipal Court has four restricted accounts, all of which are mandated by the state and are funded from every citation as outlined under Article 102.0174 of the Code of Criminal Procedure.

Building Security Fund – Article 102.017, Code of Criminal Procedure - \$4.90

Restricted to financing the salaries of security personnel, services, and security equipment for Municipal Court.

Technology Fund – Article 102.0172, Code of Criminal Procedure - \$5.00

Restricted to financing the purchase or maintenance of technological enhancement to include computer systems, networks, hardware, software, imaging systems, electronic kiosks, ticket writers and document management systems for the Municipal Court.

Local Truancy Prevention and Diversion Fund – Section 133.125, Local Government Code - \$5.00
(Formerly Juvenile Case Manager Fund)

Restricted to financing the salary, benefits, training, travel expenses and office supplies for the JCM. Additional usage includes the implementation of programs directly related to the duties of the JCM.

Municipal Jury Fund – Section 134.154, Local Government Code - \$.10

Restricted to fund juror reimbursements and otherwise finance jury services.

The 2019 Legislature renamed the “Time Payment Fee” to the “Reimbursement Fee”, and changed the amount to be collected. Also the State Comptroller will no longer receive a portion of this fee, as shown below. This change took effect January 1, 2020.

Reimbursement Fee \$15.00 – Article 102.030, Code of Criminal Procedure - \$15 - divided into 2 parts

\$ 2.50 – Judicial Efficiency Fund

\$12.50 – City General Fund – no restrictions for usage.

Time Payment Fee- divided into 3 parts – **Prior to January 1, 2020**

\$12.50 – State Comptroller

\$ 2.50 – Judicial Efficiency Fund

\$10.00 – City General Fund – no restrictions for usage

Court Restricted Funds

Summary of Revenues & Expenditures

Fund 12	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance				
Court Restricted Funds	\$ 63,902	\$ 37,465	\$ 55,381	\$ 36,093
Building Security Fund				
Beginning Fund Balance	\$ 4,400	\$ 400	\$ 1,039	\$ (661)
Revenue	6,639	9,000	6,300	6,300
Expenditures	10,000	8,000	8,000	5,400
Revenues less Expenditures	(3,361)	1,000	(1,700)	900
Ending Fund Balance	\$ 1,039	\$ 1,400	\$ (661)	\$ 239
Court Technology Fund				
Beginning Fund Balance	\$ 41,459	\$ 25,022	\$ 41,146	\$ 28,924
Revenue	8,858	11,000	7,700	7,700
Expenditures	9,171	20,000	19,922	20,658
Revenues less Expenditures	(313)	(9,000)	(12,222)	(12,958)
Ending Fund Balance	\$ 41,146	\$ 16,022	\$ 28,924	\$ 15,966
Time Payment Reimbursement Fee (Previously Judicial Efficiency Fund)				
Beginning Fund Balance	\$ 9,093	\$ 9,093	\$ 8,916	\$ 8,266
Revenue	349	500	350	350
Expenditures	526	1,000	1,000	1,000
Revenues less Expenditures	(177)	(500)	(650)	(650)
Ending Fund Balance	\$ 8,916	\$ 8,593	\$ 8,266	\$ 7,616
Local Truancy Prevention & Diversion Fund (Previously Juvenile Case Manager Fund)				
Beginning Fund Balance	\$ 8,950	\$ 2,950	\$ 4,280	\$ (520)
Revenue	13,130	16,000	11,200	11,200
Transfer to General Fund	17,800	16,000	16,000	10,400
Revenues less Expenditures	(4,670)	-	(4,800)	800
Ending Fund Balance	\$ 4,280	\$ 2,950	\$ (520)	\$ 280
Municipal Jury Fund				
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 84
Revenue	-	-	84	84
Expenditures	-	-	-	-
Revenues less Expenditures	-	-	84	84
Ending Fund Balance	\$ -	\$ -	\$ 84	\$ 168
Ending Fund Balance				
Court Restricted Funds	\$ 55,381	\$ 28,965	\$ 36,093	\$ 24,269

Court Restricted Funds 5 Year Forecast

Revenues & Expenditures 5 Year Forecast

	FY21	FY22	FY23	FY24	FY25
Fund 12	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance Court Restricted Funds	\$ 36,093	\$ 24,269	\$ 18,129	\$ 15,862	\$ 13,615
Building Security Fund					
Beginning Fund Balance	\$ (661)	\$ 239	\$ 1,139	\$ 2,039	\$ 2,939
Revenue	6,300	6,300	6,300	6,300	6,300
Expenditures	5,400	5,400	5,400	5,400	5,400
Revenues less Expenditures	900	900	900	900	900
Ending Fund Balance	\$ 239	\$ 1,139	\$ 2,039	\$ 2,939	\$ 3,839
Court Technology Fund					
Beginning Fund Balance	\$ 28,924	\$ 15,966	\$ 8,692	\$ 5,291	\$ 1,910
Revenue	7,700	7,700	7,700	7,700	7,700
Expenditures	20,658	14,974	11,101	11,081	8,553
Revenues less Expenditures	(12,958)	(7,274)	(3,401)	(3,381)	(853)
Ending Fund Balance	\$ 15,966	\$ 8,692	\$ 5,291	\$ 1,910	\$ 1,057
Time Payment Reimbursement Fee (Previously Judicial Efficiency Fund)					
Beginning Fund Balance	\$ 8,266	\$ 7,616	\$ 6,966	\$ 6,316	\$ 5,666
Revenue	350	350	350	350	350
Expenditures	1,000	1,000	1,000	1,000	1,000
Revenues less Expenditures	(650)	(650)	(650)	(650)	(650)
Ending Fund Balance	\$ 7,616	\$ 6,966	\$ 6,316	\$ 5,666	\$ 5,016
Local Truancy Prevention & Diversion Fund (Previously Juvenile Case Manager Fund)					
Beginning Fund Balance	\$ (520)	\$ 280	\$ 1,080	\$ 1,880	\$ 2,680
Revenue	11,200	11,200	11,200	11,200	11,200
Transfer to General Fund	10,400	10,400	10,400	10,400	10,400
Revenues less Expenditures	800	800	800	800	800
Ending Fund Balance	\$ 280	\$ 1,080	\$ 1,880	\$ 2,680	\$ 3,480
Municipal Jury Fund					
Beginning Fund Balance	\$ 84	\$ 168	\$ 252	\$ 336	\$ 420
Revenue	84	84	84	84	84
Expenditures	-	-	-	-	-
Revenues less Expenditures	84	84	84	84	84
Ending Fund Balance	\$ 168	\$ 252	\$ 336	\$ 420	\$ 504
Ending Fund Balance Court Restricted Funds	\$ 24,269	\$ 18,129	\$ 15,862	\$ 13,615	\$ 13,896



CITY OF _____
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Animal Shelter Fund

Fund #15

Fiscal Year 2021

Animal Shelter

Donations made to help the Animal Control division are recorded separately in the Animal Shelter Fund. The donations are then used to pay for items used by the Animal Control division. Donations that are not spent remain in the Animal Shelter fund balance and may be appropriated at a later date when needed.

Summary of Revenues & Expenditures

Fund 15	FY19 Actual	FY20 Budget	FY20 Projected/Amended	FY21 Budget
Beginning Fund Balance	\$ 10,632	\$ 10,632	\$ 11,082	\$ 117
Revenue				
Donations	450	-	117	-
Total Revenues	\$ 450	\$ -	\$ 117	\$ -
Expenditures				
Materials and Supplies	-	-	-	-
Medical Supplies	-	-	-	-
Bldgs, Fixtures, & Grounds				117
Total Expenditures	\$ -	\$ -	\$ -	\$ 117
Other Financing (Uses)				
Transfer to General Fund	-	-	-	-
Total Expenditures & Other Uses	\$ -	\$ -	\$ -	\$ 117
Revenues less Expenditures & Other (Uses)	\$ 450	\$ -	\$ 117	\$ (117)
Ending Fund Balance	\$ 11,082	\$ 10,632	\$ 11,199	\$ 0

Revenues & Expenditures 5 Year Forecast

Fund 15	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$ 117	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 117	\$ -	\$ -	\$ -	\$ -
Revenues less Expenditures & Other (Uses)	\$ (117)	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0



CITY OF _____
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Community Events Fund

Fund #16

Fiscal Year 2021

Community Events

The City of Murphy holds numerous community events annually including volunteer based community project days such as Arbor Day in November, Rainbow Trout Roundup, Moonlight Movies at Central Park, Sounds at Sundown Summer Concert Series, Christmas in the Park, and Tunes, Tails and Ales; Murphy's Annual Craft Beer Festival and Crawfish Boil. Our biggest annual event is our Fall Festival; Murphy Maize Days held the last Saturday in September with approximately 12,000 in annual attendance. Murphy has a strong sense of community spirit which continues to grow through the many affordable and family friendly community events throughout the year. City of Murphy Community Events are funded by a portion of the Murphy Community Development Corporation (MCDC) sales tax revenue.

Summary of Revenues & Expenditures

Fund 16	FY19 Actuals*	FY20 Final Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 160,726	\$ 100,000	\$ 147,481	\$ 100,000
Revenue				
Donations/Fees	710	2,000	2,000	2,000
Tunes, Tails, & Ales	7,330	1,000	1,000	1,000
Sponsorship- Concerts	2,750	2,000	2,000	2,000
Sponsorship- Maize Days	20,209	2,000	2,000	2,000
Transfer from MCDC	262,541	354,700	236,760	380,010
Total Revenues	\$ 293,540	\$ 361,700	\$ 243,760	\$ 387,010
Expenditures				
Event Overtime	56,676	76,100	60,412	85,982
Arbor Day	6,893	7,700	7,160	7,700
Christmas in the Park	41,698	50,000	47,242	64,000
Rainbow Trout Roundup	5,789	6,900	6,210	6,900
Tunes, Tails & Ales	48,680	55,000	26,092	55,000
Keep Murphy Beautiful	-	-	-	-
Moonlight Movies	7,854	10,000	7,302	10,000
Sounds at Sundown	29,356	36,800	17,431	36,800
Murphy Maize Days	109,450	119,200	119,200	120,628
Miscellaneous Events	388	-	192	-
Total Expenditures	\$ 306,786	\$ 361,700	\$ 291,241	\$ 387,010
Revenue less Expenditures	\$ (13,245)	\$ -	\$ (47,481)	\$ -
Ending Fund Balance	\$ 147,481	\$ 100,000	\$ 100,000	\$ 100,000

*FY19 CAFR includes \$147,481 + MCDC Fund Balance of \$825,959 for a total of \$973,440

Community Events

Revenues & Expenditures 5 Year Forecast

Fund 16	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$ 100,000				
Revenue					
Donations/Fees	2,000	2,000	2,000	2,000	2,000
Tunes, Tails, & Ales	1,000	1,000	1,000	1,000	1,000
Sponsorship- Concerts	2,000	2,000	2,000	2,000	2,000
Sponsorship- Maize Days	2,000	2,000	2,000	2,000	2,000
Transfer from MCDC	380,010	370,060	374,232	392,529	432,954
Total Revenues	\$ 387,010	\$ 377,060	\$ 381,232	\$ 399,529	\$ 439,954
Expenditures					
Event Overtime	85,982	88,561	91,218	93,955	96,773
Arbor Day	7,700	7,700	7,700	7,700	7,700
Christmas in the Park	64,000	50,000	50,000	64,000	100,000
Rainbow Trout Roundup	6,900	6,900	6,900	6,900	6,900
Tunes, Tails & Ales	55,000	55,000	55,000	55,000	55,000
Keep Murphy Beautiful	-	-	-	-	-
Moonlight Movies	10,000	10,000	10,000	10,000	10,000
Sounds at Sundown	36,800	36,800	36,800	36,800	36,800
Murphy Maize Days	120,628	122,099	123,614	125,174	126,780
Miscellaneous Events	-	-	-	-	-
Total Expenditures	\$ 387,010	\$ 377,060	\$ 381,232	\$ 399,529	\$ 439,954
Revenue less Expenditures	\$ -	\$ (0)	\$ (0)	\$ (0)	\$ 0
Ending Fund Balance	\$ 100,000				

*FY19 CAFR includes \$147,481 + MCDC Fund Balance of \$825,959 for a total of \$973,440

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Police Seizure Fund

Fund #33

Fiscal Year 2021

Police Seizure

Chapter 59 of the Texas Code of Criminal Procedure sets forth the requirements for police departments regarding the proper procedures for seizure of property that was used in the commission of a crime. Chapter 59 also contains the requirements for how seized funds may be utilized. The City of Murphy maintains a seized property fund, which is a restricted fund. Seized property that is legally marketable will be sold at auction, and the proceeds deposited into the City's restricted seizure fund. Seizure funds can be used for the purchase of items related to criminal enforcement and crime prevention. Specific examples of items that can be purchased are protective body armor, uniforms and vehicles and/or bicycles.

Summary of Revenues & Expenditures

Fund 15	FY19 Actual	FY20 Budget	FY21 Projected / Amended	FY21 Budget
Beginning Fund Balance	\$9,423	\$123	\$1,095	\$3,524
Revenue				
Misc Revenue	6,409	-	2,889	-
Total Revenues	\$6,409	\$0	\$2,889	\$0
Expenditures				
Capital Outlay	14,737	-	460	3,524
Total Expenditures	14,737	\$0	\$460	\$3,524
Total Expenditures & Other Uses	14,737	\$0	\$460	\$3,524
Revenues less Expenditures & Other (Uses)	(\$8,328)	\$0	\$2,429	(\$3,524)
Ending Fund Balance	\$1,095	\$123	\$3,524	\$0

Revenues & Expenditures 5 Year Forecast

Fund 15	FY21 Budget	FY22 Projecte d	FY23 Projecte d	FY24 Projected	FY25 Projecte d
Beginning Fund Balance	\$3,524	(\$0)	(\$0)	(\$0)	(\$0)
Total Revenues	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$3,524	\$0	\$0	\$0	\$0
Revenues less Expenditures & Other (Uses)	(\$3,524)	\$0	\$0	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0



CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Public Safety Donations Fund

Fund #37

Fiscal Year 2021

Public Safety Donations

Summary of Revenues & Expenditures

	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance Public Safety Donations Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Police Explorer Fund					
Beginning Fund Balance	\$ 2,835	\$ -	\$ -	\$ -	\$ -
Revenue	-	-	-	-	-
Expenditures	2,835	-	-	-	-
Revenues less Expenditures	(2,835)	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Police Donations Fund					
Beginning Fund Balance	\$ 500	\$ -	\$ -	\$ -	\$ -
Revenue	-	-	-	-	-
Expenditures	500	-	-	-	-
Revenues less Expenditures	(500)	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Donations Fund					
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue	-	-	-	-	-
Expenditures	-	-	-	-	-
Revenues less Expenditures	-	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance Public Safety Donations Fund	\$ -	\$ -	\$ -	\$ -	\$ -



CITY OF _____
MURPHY
LIFE LIVED AT YOUR PACE

Murphy Cable TV Peg Fund

Fund #17

Fiscal Year 2021

Murphy Cable TV PEG

The state issued cable service or video franchise requires that the cable services and video service provider pays directly to each city in which it provides service a franchise fee of 5% of its gross revenue (a defined term in Utilities Code Chapter 66), even if the incumbent cable provider is paying a smaller percentage or on different gross revenue base amount. Pro rata and 1% payment in lieu of in-kind PEG/I-Net facilities (Section 66.006): Chapter 66 also provides that if the incumbent cable provider pays any cash payments to the city in support of public educational, governmental channels or to support an institutional network, those cash payments are matched by the state-issued franchise holder as calculated by the city on a per subscriber basis. After the expiration of the incumbent cable franchise, all the state-issued franchise holders pay, at the cities choice, either an additional PEG capital support fee equal to 1% of its gross revenue or a fee equal to the per subscriber cash payments that were made under the expired incumbent’s cable franchise.

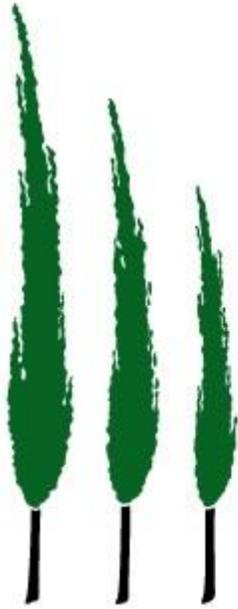
Summary of Revenues & Expenditures

Fund 17	FY19 Actual	FY20 Final Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	13,930	-	\$13,937	\$28,437
Revenue				
Cable TV	13,937	-	14,500	14,500
Total Revenues	\$13,937	\$0	\$14,500	\$14,500
Expenditures				
Non Departmental	13,930	-	-	40,000
Total Expenditures	\$13,930	\$0	\$0	\$40,000
Revenues less Expenditures	\$7	\$0	\$14,500	(\$25,500)
Ending Fund Balance	\$13,937	-	\$28,437	\$2,937

Murphy Cable TV PEG

Fund 17	FY21	FY22	FY23	FY24	FY25
Beginning Fund Balance	Budget	Projected	Projected	Projected	Projected
	\$28,437	\$2,937	\$17,437	\$31,937	\$46,437
Revenue					
Cable TV	14,500	14,500	14,500	14,500	14,500
Total Revenues	\$14,500	\$14,500	\$14,500	\$14,500	\$14,500
Expenditures					
Non Departmental	40,000	-	-	-	-
Total Expenditures	\$40,000	\$0	\$0	\$0	\$0
Revenues less Expenditures	(\$25,500)	\$14,500	\$14,500	\$14,500	\$14,500
Ending Fund Balance	\$2,937	\$17,437	\$31,937	\$46,437	\$60,937

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CITY OF _____
MURPHY
LIFE LIVED AT YOUR PACE

**Street Maintenance
and Repair Fund**
Fund #24

Fiscal Year 2021

Street Maintenance and Repair Fund

The Street Maintenance and Repair Fund was created for FY20.

As streets and sidewalks are a function of the Public Works Department, staff is responsible for the transportation system which is comprised of signs & markers, signals/flashers, streets, and sidewalks throughout the City of Murphy.

A new Street Maintenance and Repair fund was created through a voter election in May, 2019 to utilize 0.25% of the sales tax revenues from the Murphy Municipal Development District (MDD) for streets and sidewalks. These funds will ensure a maintenance program of the streets and sidewalks for continuous improvements of the City of Murphy transportation system over the next four years (2020-2023). At that time it will require an election to continue the allocation of the funds through the sales tax.

Summary of Revenue & Expenditures

Created in FY20

Fund 24	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 100,466
Revenues				
Sales Tax	-	499,575	468,563	475,585
Interest Income		-	-	3
Total Revenue	-	499,575	468,563	475,587
Expenditures				
Contractual Services				
Consulting Services		120,000	57,437	10,000
Total Contractual Services	-	120,000	57,437	10,000
Capital Outlay				
Street Improvements		154,660	177,640	285,556
Sidewalks		125,000	133,020	175,000
Total Capital Outlay	-	279,660	310,660	460,556
Total Expenditures	-	399,660	368,097	470,556
Fund Balance				
Revenue Less Expenditures	-	99,915	100,466	5,031
Ending Fund Balance	\$ -	\$ 99,915	\$ 100,466	\$ 105,497

Street Maintenance and Repair Fund

Revenue & Expenditures 5 Year Forecast

Created in FY20

	FY21	FY22	FY23	FY24	FY25
Fund 24	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$ 105,497	\$ 105,497	\$ 108,544	\$ 108,854	\$ 108,854
Revenues					
Sales Tax	475,585	482,717	489,958	-	-
Interest Income	3	33	112	-	-
Total Revenue	475,587	482,750	490,070	-	-
Expenditures					
Contractual Services					
Consulting Services	10,000	10,000	75,000	-	-
Total Contractual Services	10,000	10,000	75,000	-	-
Capital Outlay					
Street Improvements	285,556	304,703	289,760	-	-
Sidewalks	175,000	165,000	125,000	-	-
Total Capital Outlay	460,556	469,703	414,760	-	-
Total Expenditures	470,556	479,703	489,760	-	-
Fund Balance	-	-	-	-	-
Revenue Less Expenditures	5,031	3,047	310	-	-
Fund Balance added from above					
Ending Fund Balance	\$ 110,528	\$ 108,544	\$ 108,854	\$ 108,854	\$ 108,854

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Utility Fund

Fund #20

Fiscal Year 2021

Utility Fund

Summary of Revenues & Expenditures

	FY19 Actuals	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 5,081,396	\$ 5,468,524	\$ 5,643,277	\$ 6,227,856
Revenues				
Total Other Revenue	420,980	233,449	203,693	248,962
Total Water Revenue	6,889,176	7,678,395	7,678,395	8,042,423
Total Sewer Revenue	3,587,958	4,016,566	4,016,566	4,072,787
Total Revenues	\$ 10,898,114	\$ 11,928,410	\$ 11,898,654	\$ 12,364,172
Use of Fund Balance	-	-	-	-
Total Use of Fund Balance	\$ -	\$ -	\$ -	\$ -
Transfer from Utility Construction	395,241	-	-	-
Transfer from Impact Fee Fund	405,144	140,500	140,411	157,660
Total Other Sources	\$ 800,385	\$ 140,500	\$ 140,411	\$ 157,660
Total Revenues & Other Sources	\$ 11,698,499	\$ 12,068,910	\$ 12,039,065	\$ 12,521,832
Department				
Non Departmental	-	-	-	-
Water Distribution	7,164,759	6,886,090	6,931,033	7,437,335
Wastewater Collection	2,505,974	3,212,485	2,971,603	3,036,940
Customer Service	590,885	697,929	651,850	641,522
Total Expenditures	\$ 10,261,618	\$ 10,796,504	\$ 10,554,486	\$ 11,115,797
Transfer to General Fund	875,000	900,000	900,000	900,000
Total Expenditures & Other Fin. Uses	\$ 11,136,618	\$ 11,696,504	\$ 11,454,486	\$ 12,015,797
Total Revenues & Other Sources				
Less Expenditures & Other Uses	\$ 561,881	\$ 372,406	\$ 584,579	\$ 506,035
Surplus not used for rates				
Ending Fund Balance	\$ 5,643,277	\$ 5,840,930	\$ 6,227,856	\$ 6,733,891

Utility Fund

Revenues & Expenditures 5 Year Forecast

	FY21	FY22	FY23	FY24	FY25
	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$ 6,227,856	\$ 6,733,891	\$ 6,584,871	\$ 5,615,299	\$ 4,202,665
Revenues					
Total Other Revenue	248,962	246,486	245,613	245,967	245,946
Total Water Revenue	8,042,423	8,050,598	8,089,560	8,120,454	8,143,278
Total Sewer Revenue	4,072,787	4,077,286	4,081,741	4,086,151	4,090,516
Total Revenues	\$ 12,364,172	\$ 12,374,371	\$ 12,416,915	\$ 12,452,573	\$ 12,479,741
Use of Fund Balance	-	-	-	-	-
Total Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Utility Construction	-	-	-	-	-
Transfer from Impact Fee Fund	157,660	179,933	251,659	217,717	101,915
Total Other Sources	\$ 157,660	\$ 179,933	\$ 251,659	\$ 217,717	\$ 101,915
Total Revenues & Other Sources	\$ 12,521,832	\$ 12,554,304	\$ 12,668,574	\$ 12,670,290	\$ 12,581,656
Department					
Non Departmental					
Water Distribution	7,437,335	7,534,694	8,010,060	8,220,701	7,641,921
Wastewater Collection	3,036,940	3,582,015	4,027,367	4,242,197	4,207,839
Customer Service	641,522	661,615	675,719	695,026	712,351
Total Expenditures	\$ 11,115,797	\$ 11,778,324	\$ 12,713,146	\$ 13,157,924	\$ 12,562,111
Transfer to General Fund	900,000	925,000	925,000	925,000	925,000
Total Expenditures & Other Fin. Uses	\$ 12,015,797	\$ 12,703,324	\$ 13,638,146	\$ 14,082,924	\$ 13,487,111
Total Revenues & Other Sources					
Less Expenditures & Other Uses	\$ 506,035	\$ (149,020)	\$ (969,572)	\$ (1,412,634)	\$ (905,455)
Surplus not used for rates					
Ending Fund Balance	\$ 6,733,891	\$ 6,584,871	\$ 5,615,299	\$ 4,202,665	\$ 3,297,210

Water Distribution

The Water Distribution division operates, maintains and repairs the city's water distribution system. The City's infrastructure includes the following: 6,187 metered connections, 94 miles of water lines, 1,067 fire hydrants, 3 ground-level storage tanks, 2 elevated storage tanks, and one pump station. Staff is responsible for the safe delivery of high-quality potable water within the City of Murphy, by conducting daily sampling of water, flushing fire hydrants, monitoring all water facilities, visual inspections and responding to citizen requests.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	605,218	605,345	574,221	748,472
Materials & Supplies	1,502,912	233,400	294,160	237,485
Contractual Services	4,706,413	4,979,424	4,994,732	4,978,235
Capital Outlay	-	365,000	365,000	767,000
Debt Service	350,216	702,921	702,920	276,143
Total	7,164,759	6,886,090	6,931,033	7,007,335

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	748,472	772,831	791,069	816,824	836,095
Materials & Supplies	237,485	243,234	244,010	249,814	250,645
Contractual Services	4,978,235	5,199,126	5,403,976	5,572,522	5,773,135
Capital Outlay	767,000	616,000	866,000	866,000	66,000
Debt Service	706,143	703,503	705,005	715,541	716,046
Total	7,437,335	7,534,694	8,010,060	8,220,701	7,641,921

Personnel Breakdown	FY19	FY20	FY21
Director of Public Services	0.5	0.5	1
Public Works Superintendent	0.5	0.5	1
Senior Maintenance Worker	0.5	0.5	1
Water Quality Technician	1	1	1
Maintenance Worker II	2.5	2.5	4
Maintenance Worker I	2	2	0
Executive Administrative Assistant		0.5	0.5
Total	7.5	7.5	8

Wastewater Collection

The Wastewater division maintains and repairs the wastewater system to ensure efficient disposal of wastewater within the City. The City's wastewater infrastructure includes the following: 85 miles of sewer lines, 984 manholes, 6,087 lateral connections, and one lift station. Staff performs routine and emergency cleaning, line stoppage removals, sewer taps, manhole repairs and clean-out installation and repairs.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	235,915	\$274,531	258,609	164,946
Materials & Supplies	22,377	45,200	41,210	41,810
Contractual Services	2,056,915	2,414,927	2,193,957	2,352,130
Capital Outlay	-	-	-	-
Debt Service	190,766	477,827	477,827	478,054
Transfer from Impact Fee Fund	*	*	*	*
Total	\$2,505,974	\$3,212,485	\$2,971,603	\$3,036,940

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Personnel Services	164,946	170,285	174,309	179,955	184,206
Materials & Supplies	41,810	41,810	42,010	42,010	42,010
Contractual Services	2,352,130	2,892,663	3,330,809	3,547,763	3,509,165
Capital Outlay	-	-	-	-	-
Debt Service	478,054	477,257	480,239	472,469	472,458
Transfer from Impact Fee Fund	*	*	*	*	*
Total	\$3,036,940	\$3,582,015	\$4,027,367	\$4,242,197	\$4,207,839

Personnel Breakdown	FY19	FY20	FY21
Public Works Superintendent	0.5	0.5	0.0
Senior Maintenance Worker	0.5	0.5	0.0
Maintenance Worker II	1.5	1.5	1.0
Maintenance Worker I	1.2	1.2	2.0
Total	3.7	3.7	3.0

* Transfer from Impact Fee Fund shown on Utility Summary

Page

Customer Service

The Customer Service Center for the City of Murphy is committed to delivering superior customer service that meets and strives to exceed the needs of our residents, business owners, and others with unsurpassed professionalism, politeness, and promptness. Our Customer Service Center is uniquely positioned to handle a variety of demands including, but not limited to, building projects, water, sewer and solid waste issues. This allows our department to be the center of customer service needs.

The Customer Service Center oversees many aspects of utility billing and building projects. This department manages the City's billing for water, wastewater, recycling, and trash service. It is also responsible for overseeing the permitting and building project process which includes handling commercial, residential and health permits along with building inspection requests.

Expenditures by Category	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Personnel Services	325,058	343,332	327,065	335,966
Materials & Supplies	4,379	5,050	8,040	5,040
Contractual Services	257,562	347,346	314,545	298,316
Capital Outlay	3,887	2,200	2,200	2,200
Total	\$590,885	\$697,929	\$651,850	\$641,522

Expenditures by Category 5 Year Forecast	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY24 Projected
Personnel Services	335,966	346,758	354,641	366,057	374,156
Materials & Supplies	5,040	5,040	5,040	5,040	5,040
Contractual Services	298,316	305,017	316,038	323,929	333,155
Capital Outlay	2,200	4,800	-	-	-
Total	\$641,522	\$661,615	\$675,719	\$695,026	\$712,351

Personnel Breakdown	FY19	FY20	FY21
Customer Service Manager	1	1	1
Assistant Customer Service Manager	1	1	1
Customer Service Specialist	3	3	3
Total	5	5	5



CITY OF _____
MURPHY
LIFE LIVED AT YOUR PACE

Stormwater Fund

Fund #25

Fiscal Year 2021

Stormwater

The Stormwater Division inspects and maintains the stormwater system to include bar ditches, mainline pipe, curbs, storm inlets and outfalls. Debris collects in the system which can restrict the outflow and create a potential flooding hazard during excessive rainfalls. The stormwater system is inspected regularly; especially after substantial rainfalls and in response to citizen requests.

A new Stormwater Fund was created as part of the FY19 budget, in order to provide greater transparency and accountability around the drainage fee revenue and expenditures for drainage related costs. Prior to the creation of this fund, drainage fee revenues were recorded in the General Fund, as were the expenditures.

Based on the Stormwater study completed in March 2019, the current \$3.00 monthly drainage fee charged to residential property will increase to \$3.80 per month. The non-residential customer rate will increase to \$19.13 per acre, to ensure fair and equitable rates based on impervious area as required by state law.

It will also be possible to leverage Stormwater fees in the future to complete significant drainage projects, by issuing bonds or certificates of obligation.

Keeping the public informed along the way, is a primary goal of this entire process.

Personnel Breakdown	FY18	FY19	FY20
Maintenance Worker II	1	1	0
Maintenance Worker I	0.8	0.8	2
Total	1.8	1.8	2

Stormwater

Summary of Revenues & Expenditures

Created in FY19

Fund 25	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ -	\$ 11,349	\$ 71,201	\$ 68,349
Revenue				
Other Revenue	230,141	345,828	307,981	322,212
Total Revenues	\$ 230,141	\$ 345,828	\$ 307,981	\$ 322,212
Other Financing Sources				
Transfer from General Fund	-	-	-	-
Total Transfers from Other Funds	-	-	-	-
Total Revenues & Other Sources		\$345,828	\$307,981	\$322,212
Expenditures				
Personnel Services	93,616	110,992	105,718	84,799
Materials & Supplies	3,201	6,800	6,773	8,340
Contractual Services	41,458	160,219	173,982	226,594
Capital Outlay	-	10,000	24,360	-
Total Expenditures	138,275	288,011	310,833	319,733
Total Revenues & Other Sources less Total Expenditures	\$ 91,866	\$ 57,817	\$ (2,852)	\$ 2,479
Fund Balance Adjust (=20% of Rev)	(20,665)			(6,386)
Ending Fund Balance	\$71,201	\$69,166	\$68,349	\$64,442

Stormwater

Revenues & Expenditures 5 Year Forecast

Created in FY19

Fund 25	FY21 Budget	FY22 Proposed	FY23 Proposed	FY24 Proposed	FY25 Proposed
Beginning Fund Balance	\$ 68,349	\$ 64,442	\$ 64,442	\$ 64,442	\$ 64,442
Revenue					
Other Revenue	322,212	322,212	322,212	322,212	322,212
Total Revenues	\$ 322,212				
Other Financing Sources					
Transfer from General Fund	-	-	-	-	-
Total Transfers from Other Funds	-	-	-	-	-
Total Revenues & Other Sources	\$322,212	\$322,212	\$322,212	\$322,212	\$322,212
Expenditures					
Personnel Services	84,799	138,191	141,647	146,083	149,720
Materials & Supplies	8,340	12,910	9,110	9,110	12,910
Contractual Services	226,594	117,198	162,544	158,109	150,675
Capital Outlay	-	45,000	-	-	-
Total Expenditures	319,733	313,299	313,301	313,303	313,305
Total Revenues & Other Sources less Total Expenditures	\$ 2,479	\$ 8,913	\$ 8,911	\$ 8,909	\$ 8,907
Fund Balance Adjust (=20% of Rev)	(6,386)	(8,913)	(8,911)	(8,910)	(8,907)
Ending Fund Balance	\$64,442	\$64,442	\$64,442	\$64,442	\$64,442



CITY OF _____
MURPHY
LIFE LIVED AT YOUR PACE

Capital Improvement Fund

Fund #30

Fiscal Year 2021

Capital Improvement

Summary of Revenues & Expenditures

Fund 30	FY19 Actual	FY20 Budget	FY20 Projected/Amended	FY21 Budget
Combined Beginning Fund Balance	\$334,103	\$212,813	\$300,759	\$248,884
<u>Park Escrow</u>				
Beginning Fund Balance	\$119,175	\$59,355	\$106,857	\$82,144
Revenue	320	180	287	210
Expenditures	12,637.87	15,000	25,000	67,800
Transfer From GF	-	-	-	-
Revenues less Expenditures	(12,318)	(14,820)	(24,713)	(67,590)
Ending Fund Balance-Park Escrow	\$106,857	\$44,535	\$82,144	\$14,555
<u>Sidewalk Escrow</u>				
Beginning Fund Balance	\$46,920	\$6,995	\$47,053	\$40,103
Revenue	133	75	120	88
Expenditures	-	7,070	7,070	40,000
Revenues less Expenditures	133	(6,995)	(6,951)	(39,912)
Ending Fund Balance-Sidewalk Escrow	\$47,053	\$0	\$40,103	\$191
<u>Paving Escrow & Gables Subdivision</u>				
Beginning Fund Balance	\$104,625	\$82,892	\$83,132	\$62,622
Revenue	547	308	490	360
Expenditures	22,040	21,000	21,000	21,000
Revenues less Expenditures	(21,493)	(20,693)	(20,510)	(20,640)
Ending Fund Balance-Paving Escrow	\$83,132	\$62,200	\$62,622	\$41,981
<u>Hunters Landing Escrow</u>				
Beginning Fund Balance	\$43,559	\$43,687	\$43,786	\$43,989
Revenue	227	128	203	149
Expenditures	-	-	-	-
Revenues less Expenditures	227	128	203	149
Ending Fund Balance-Hunters Escrow	\$43,786	\$43,814	\$43,989	\$44,139
<u>Unallocated Cap. Improvement</u>				
Beginning Fund Balance	\$19,823	\$19,883	\$19,930	\$20,025
Revenue	107	60	96	70
Expenditures	-	-	-	-
Revenues less Expenditures	107	60	96	70
Ending Fund Balance- Unallocated	\$19,930	\$19,943	\$20,025	\$20,096
Combined Ending Fund Balance	\$300,759	\$170,493	\$248,884	\$120,961
Recap				
Combined Beginning Fund Balance	\$334,103	\$212,813	\$300,759	\$248,884
Total Combined Revenues	1,334	750	1,195	877
Total Combined Expenditures	34,678	43,070	53,070	128,800
Combined Ending Fund Balance	\$300,759	\$170,493	\$248,884	\$120,961

Capital Improvement

Summary of Revenues & Expenditures

Fund 30	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Combined Beginning Fund Balance	\$248,884	\$120,961	\$88,500	\$65,589	\$65,738
<u>Park Escrow</u>					
Beginning Fund Balance	\$82,144	\$14,555	\$2,515	\$26	\$26
Revenue	210	210	210	0	0
Expenditures	67,800	12,250	2,700	-	-
Transfer From GF	-	-	-	-	-
Revenues less Expenditures	(67,590)	(12,040)	(2,490)	0	0
Ending Fund Balance-Park Escrow	\$14,555	\$2,515	\$26	\$26	\$26
<u>Sidewalk Escrow</u>					
Beginning Fund Balance	\$40,103	\$191	\$191	\$191	\$191
Revenue	88	0	0	0	0
Expenditures	40,000	-	-	-	-
Revenues less Expenditures	(39,912)	0	0	0	0
Ending Fund Balance-Sidewalk Escrow	\$191	\$191	\$191	\$191	\$191
<u>Paving Escrow & Gables Subdivision</u>					
Beginning Fund Balance	\$62,622	\$41,981	\$21,341	\$700	\$630
Revenue	360	360	360	360	360
Expenditures	21,000	21,000	21,000	430	-
Revenues less Expenditures	(20,640)	(20,640)	(20,640)	(70)	360
Ending Fund Balance-Paving Escrow	\$41,981	\$21,341	\$700	\$630	\$989
<u>Hunters Landing Escrow</u>					
Beginning Fund Balance	\$43,989	\$44,139	\$44,288	\$44,437	\$44,586
Revenue	149	149	149	149	149
Expenditures	-	-	-	-	-
Revenues less Expenditures	149	149	149	149	149
Ending Fund Balance-Hunters Escrow	\$44,139	\$44,288	\$44,437	\$44,586	\$44,735
<u>Unallocated Cap. Improvement</u>					
Beginning Fund Balance	\$20,025	\$20,096	\$20,166	\$20,236	\$20,306
Revenue	70	70	70	70	70
Expenditures	-	-	-	-	-
Revenues less Expenditures	70	70	70	70	70
Ending Fund Balance- Unallocated	\$20,096	\$20,166	\$20,236	\$20,306	\$20,376
Combined Ending Fund Balance	\$120,961	\$88,500	\$65,589	\$65,738	\$66,317
Recap					
Combined Beginning Fund Balance	\$248,884	\$120,961	\$88,500	\$65,589	\$65,738
Total Combined Revenues	877	789	789	579	579
Total Combined Expenditures	128,800	33,250	23,700	430	-
Combined Ending Fund Balance	\$120,961	\$88,500	\$65,589	\$65,738	\$66,317

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Capital Construction Fund

Fund #60

Fiscal Year 2021

Capital Construction

Summary of Revenues & Expenditures

Fund 60	FY19 Actual	FY20 Final	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$1,861,807	\$936,012	\$1,163,743	\$836,095
Revenue				
Bond Proceeds	-	-	1,563,000	-
Bond Premium			37,000	
Interest	4,622	3,000	2,899	3,000
Safe Routes To School Reimbursement	-	-	-	-
Collin County McCreary	-	-	-	-
Misc Revenue	8,176	-	-	-
Total Revenues	\$12,798	\$3,000	\$1,602,899	\$3,000
Expenditures				
Contractual Services	-	-	37,000	-
Capital Outlay	710,862	110,625	1,893,547	-
Total Expenditures	\$710,862	\$110,625	\$1,930,547	\$0
Transfers Out				
Total Expenditures & Other Uses	\$710,862	\$110,625	\$1,930,547	\$0
Revenues less Expenditures & Other Uses	(\$698,064)	(\$107,625)	(\$327,648)	\$3,000
Ending Fund Balance	\$1,163,743	\$828,387	\$836,095	\$839,095

Capital Construction

Revenues & Expenditures 5 Year Forecast

	FY21	FY22	FY23	FY24	FY25
Fund 60	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$836,095	\$839,095	\$842,095	\$845,095	\$848,095
Revenue					
Bond Proceeds	-	-	-	-	-
Bond Premium					
Interest	3,000	3,000	3,000	3,000	3,000
Safe Routes To School Reimbursement	-	-	-	-	-
Collin County McCreary	-	-	-	-	-
Misc Revenue	-	-	-	-	-
Total Revenues	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Expenditures					
Contractual Services	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Total Expenditures	\$0	\$0	\$0	\$0	\$0
Transfers Out					
Total Expenditures & Other Uses	\$0	\$0	\$0	\$0	\$0
Revenues less Expenditures & Other Uses	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Ending Fund Balance	\$839,095	\$842,095	\$845,095	\$848,095	\$851,095

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Utility Capital Construction Fund

Fund #65

Fiscal Year 2021

Utility Capital Construction

Summary of Revenues & Expenditures

Fund 65	FY19 Actuals	FY20 Budget	FY20 Projected / Amended	FY21 Budget
Beginning Fund Balance	\$7,140,467	\$1,527,491	\$6,601,512	\$2,529,572
Revenue				
Interest	32,130	31,829	31,829	32,466
Bond Proceeds	-	-	-	-
Bond Premium	-	-	-	-
Miscellaneous Revenue	1,662,739			
Total Revenues	\$ 1,694,869	\$ 31,829	\$ 31,829	\$ 32,466
Expenditures				
Materials & Supplies				
Computer hardware/software			225,000	
Total Materials & Supplies	\$0	\$0	\$225,000	\$0
Capital Outlay				
N Murphy Rd Expansion-Water Sewer Collection Maxwell Crk	1,106,590		1,063,265	682,320
Total Subtotal Capital Outlay	\$1,106,590	\$0	\$1,063,265	\$682,320
Capital Outlay- Series 2018 CO's				
N Murphy Rd 8" Water Line	119,278		173,472	177,150
S Murphy Rd 8" Water Line	34,665		254,336	151,164
N Maxwell Cr 8" Water Line	7,289	532,179	243,658	293,161
Ground Storage Reservoir .25MG	16,889		187,606	15,555
Ground Storage Reservoir 1.0MG	30,323		304,934	103,185
Ground Storage Reservoir 2.0MG	40,358		409,657	169,144
Northstar Pump Station Generator	89,749		880,559	212,544
San Sewer Overflow SSOI	447,789	154,550	361,281	518,384
Camera System	285,813		-	
Subtotal Capital Outlay- Series 2018 CO's	\$1,072,153	\$686,729	\$2,815,503	\$1,640,287
Total Capital Outlay	\$2,178,743	\$686,729	\$3,878,768	\$2,322,607
Total Expenditures	\$2,178,743	\$686,729	\$4,103,768	\$2,322,607
Transfer to Other Funds	55,081	-	-	-
Total Expenditures & Other Uses	\$2,233,824	\$686,729	\$4,103,768	\$2,322,607
Revenues less Expenditures	\$ (538,955)	\$ (654,900)	\$ (4,071,939)	\$ (2,290,141)
Ending Fund Balance	\$6,601,512	\$872,590	\$2,529,572	\$239,430

Utility Capital Construction

Revenues & Expenditures 5 Year Forecast

Fund 65	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$2,529,572	\$239,430	\$272,544	\$277,543	\$282,542
Revenue					
Interest	32,466	33,115	5,000	5,000	5,000
Bond Proceeds	-	-	-	-	-
Bond Premium					
Miscellaneous Revenue					
Total Revenues	\$ 32,466	\$ 33,115	\$ 5,000	\$ 5,000	\$ 5,000
Expenditures					
Materials & Supplies					
Computer hardware/software					
Total Materials & Supplies	\$0	\$0	\$0	\$0	\$0
Capital Outlay					
N Murphy Rd Expansion-Water Sewer Collection Maxwell Crk	682,320				
Total Subtotal Capital Outlay	\$682,320	\$0	\$0	\$0	\$0
Capital Outlay- Series 2018 CO's					
N Murphy Rd 8" Water Line	177,150				
S Murphy Rd 8" Water Line	151,164				
N Maxwell Cr 8" Water Line	293,161				
Ground Storage Reservoir .25MG	15,555				
Ground Storage Reservoir 1.0MG	103,185				
Ground Storage Reservoir 2.0MG	169,144				
Northstar Pump Station Generator	212,544				
San Sewer Overflow SSOI	518,384				
Camera System					
Subtotal Capital Outlay- Series 2018 CO's	\$1,640,287	\$0	\$0	\$0	\$0
Total Capital Outlay	\$2,322,607	\$0	\$0	\$0	\$0
Total Expenditures	\$2,322,607	\$0	\$0	\$0	\$0
Transfer to Other Funds	-	-	-	-	-
Total Expenditures & Other Uses	\$2,322,607	\$0	\$0	\$0	\$0
Revenues less Expenditures	\$ (2,290,141)	\$ 33,115	\$ 5,000	\$ 5,000	\$ 5,000
Ending Fund Balance	\$239,430	\$272,544	\$277,543	\$282,542	\$287,541

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

General Obligation Bond Fund

Fund #63

Fiscal Year 2021

General Obligation Bond Fund

The General Obligation Bond Fund was created after the November 2017 Bond Election was approved by the voters.

Summary of Revenues & Expenditures

Fund 63	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$11,787,515	\$118,617	\$7,333,433	\$10,901,508
Revenue				
Bond Proceeds	-	8,571,197	8,315,000	-
Bond Premium	-	-	397,610	-
Interest	71,170	-	33,705	-
Total Revenues	\$71,170	8,571,197	\$8,746,314	\$0
Expenditures				
Personnel costs allocated to Projects	-	225,503	30,987	-
Contractual Services- Issuance Cost	-	-	141,414	-
Cell/Pagers/Radios	-	1,900	-	-
Proposition A - Roads, Drainage, & Infrastructure	\$3,472,873	\$68,461	\$3,837,228	\$7,728,337
Proposition B - Public Safety	\$624,985	\$34,845	\$3,976	\$716,018
Proposition D - Parks & Recreation	\$427,394	\$15,311	\$1,164,633	\$2,456,298
Total Expenditures	\$4,525,252	\$346,020	\$5,178,239	\$10,900,653
Revenues less Expenditures	(4,454,082)	8,225,177	3,568,075	(10,900,653)
Ending Fund Balance	\$7,333,433	\$8,343,794	\$10,901,508	\$855

Personnel Breakdown	FY18	FY19	FY20
Project Manager	0	1	1
Construction Inspector	0	1	1
Total	0	2	2

General Obligation Bond Fund

Revenues & Expenditures 5 Year Forecast

	FY21	FY22	FY23	FY24	FY25
Fund 63	Budget	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$10,901,508	\$855	\$855	\$855	\$855
Revenue					
Bond Proceeds	-	-	-	-	-
Bond Premium	-	-	-	-	-
Interest	-	-	-	-	-
Total Revenues	\$0	\$0	\$0	\$0	\$0
Expenditures					
Personnel costs allocated to Projects	-	-	-	-	-
Contractual Services- Issuance Cost	-	-	-	-	-
Cell/Pagers/Radios	-	-	-	-	-
Proposition A - Roads, Drainage, & Infrastructure	\$7,728,337	\$0	\$0	\$0	\$0
Proposition B - Public Safety	\$716,018	\$0	\$0	\$0	\$0
Proposition D - Parks & Recreation	\$2,456,298	\$0	\$0	\$0	\$0
Total Expenditures	\$10,900,653	\$0	\$0	\$0	\$0
Revenues less Expenditures	(10,900,653)	-	-	-	-
Ending Fund Balance	\$855	\$855	\$855	\$855	\$855

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

**Murphy Municipal
Development District (MDD)
Fund**

Fund #38

Fiscal Year 2021

Murphy Municipal Development District (MDD)

The Murphy Municipal Development District (MDD) was created through an election for an additional sales tax by the City of Murphy's voters, similar to 4B EDC. Formed in April 2012 by the voters of Murphy, the MDD replaced the Murphy Economic Development Corporation (4A). The MDD receives funds from a half-cent sales tax generated within the city limits, and a five-member Board is appointed by the Murphy City Council.

Currently, MDD's primary purpose is to manage a development project fund in which the MDD must deposit the half-cent sales tax proceeds into the fund. The revenue may be used to pay costs associated with development projects in the MDD such as promoting economic growth, carrying out programs related to community development, and promoting new and expanded business enterprises.

The goals of the MDD include promoting and retaining businesses that are unique to Murphy that will enhance the quality of life with family oriented activities, encouraging organizations and residents to reinvest in their community and strengthening the economic base with businesses that generate sales tax revenue.

In May 2019, voters approved reducing the half-cent sales tax to a quarter-cent for economic development, and authorized the other quarter-cent sales tax to be used for a new Street Maintenance and Repair Fund. As a result, the revenue for FY20 in the MDD fund is about half of what it was in prior years.

Murphy Municipal Development District (MDD)

Summary of Revenues & Expenditures

Fund 38	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 2,359,981	\$ 2,909,939	\$ 2,973,926	\$ 3,026,394
Revenue				
Sales Tax	1,045,315	499,600	468,563	475,585
Other Revenue	4,746	11,640	11,896	12,106
Total Revenues	\$ 1,050,061	\$ 511,240	\$ 480,459	\$ 487,690
Other Financing Sources				
Transfer from MCDC	-	-	-	-
Transfer from General Fund	-	-	-	-
Repayment of Incentive Loan	-	-	-	-
Total Transfers from Other Funds	\$ -	\$ -	\$ -	\$ -
Total Revenues & Other Sources	\$ 1,050,061	\$ 511,240	\$ 480,459	\$ 487,690
Expenditures				
Contractual Services	25,001	27,800	27,900	27,750
Capital Outlay	13,000	-	-	-
Debt Service	150,133	153,100	153,010	-
Total Expenditures	\$ 188,134	\$ 180,900	\$ 180,910	\$ 27,750
Other Financing Sources/Uses				
Transfer to General Fund	247,982	247,100	247,081	250,112
Total Other Financing Uses	\$ 247,982	\$ 247,100	\$ 247,081	\$ 250,112
Total Expenditures & Other Financing Uses	\$ 436,116	\$ 428,000	\$ 427,991	\$ 277,862
Total Revenues & Other Sources less Total Expenditures	\$ 613,945	\$ 83,240	\$ 52,468	\$ 209,829
Ending Fund Balance	\$ 2,973,926	\$ 2,993,179	\$ 3,026,394	\$ 3,236,223

Murphy Municipal Development District (MDD)

Summary of Revenues & Expenditures

Fund 38	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$3,026,394	\$3,236,223	\$3,457,089	\$3,681,014	\$3,900,058
Revenue					
Sales Tax	475,585	482,717	489,958	497,307	504,767
Other Revenue	12,106	12,945	13,828	14,724	15,600
Total Revenues	\$ 487,690	\$ 495,662	\$ 503,786	\$ 512,031	\$ 520,367
Other Financing Sources					
Transfer from MCDC	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-
Repayment of Incentive Loan	-	-	-	-	-
Total Transfers from Other Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues & Other Sources	\$ 487,690	\$ 495,662	\$ 503,786	\$ 512,031	\$ 520,367
Expenditures					
Contractual Services	27,750	17,750	17,750	17,750	17,750
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Total Expenditures	\$ 27,750	\$ 17,750	\$ 17,750	\$ 17,750	\$ 17,750
Other Financing Sources/Uses					
Transfer to General Fund	250,112	257,046	262,111	275,237	274,244
Total Other Financing Uses	\$ 250,112	\$ 257,046	\$ 262,111	\$ 275,237	\$ 274,244
Total Expenditures & Other Financing Uses	\$ 277,862	\$ 274,796	\$ 279,861	\$ 292,987	\$ 291,994
Total Revenues & Other Sources less Total Expenditures	\$ 209,829	\$ 220,866	\$ 223,925	\$ 219,044	\$ 228,373
Ending Fund Balance	\$ 3,236,223	\$ 3,457,089	\$ 3,681,014	\$ 3,900,058	\$ 4,128,431



CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

**Murphy Community
Development Corporation
(MCDC) Fund**

Fund #34

Fiscal Year 2021

Murphy Community Development Corporation (MCDC)

The Murphy Community Development Corporation was formed in 2003 by the voters of Murphy and receives funds from the half-cent sales tax for community development projects. The seven-member board is appointed by the Murphy City Council. Community projects are identified and funded by sales tax. Expenditures are subject to the provisions of the Development Corporation Act of 1979.

The half-cent sales tax has enabled the City of Murphy to fund several quality-of-life projects such as park improvements and community facilities. It also covers the cost of Community Events through a transfer at year end, materials and supplies, contractual services, capital outlay and debt service. In FY19, the tax note debt associated with the Central Park improvements was retired enabling the purchase of additional capital items.

Murphy Community Development Corporation (MCDC)

Summary of Revenues & Expenditures

Fund 34	FY19 Actuals*	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 645,102	\$ 739,225	\$ 825,959	\$ 977,466
Revenue				
4B Sales Tax	1,045,140	999,114	937,126	951,169
Interest Income	756	2,957	3,304	3,910
Total Revenues	\$ 1,045,897	\$ 1,002,071	\$ 940,430	\$ 955,079
Expenditures				
Personnel Services	-	-	-	-
Materials & Supplies	26,050	500	500	500
Contractual Services	13,000	22,400	37,624	22,400
Capital Outlay	81,619	177,000	238,559	-
Debt Service	206,534	-	-	-
Total Expenditures	\$ 327,202	\$ 199,900	\$ 276,683	\$ 22,900
Other Financing Uses				
Transfer to Community Events	262,541	354,700	236,759	380,010
Transfer to MDD-Municipal Complex Park	-	-	-	-
Transfer to General Fund	275,296	275,500	275,481	282,246
Total Other Financing Uses	\$ 537,837	\$ 630,200	\$ 512,240	\$ 662,256
Total Expenditures & Other Financing Uses	\$ 865,039	\$ 830,100	\$ 788,923	\$ 685,156
Revenue less Expenditures	\$ 180,857	\$ 171,971	\$ 151,507	\$ 269,923
Ending Fund Balance	\$ 825,959	\$ 911,196	\$ 977,466	\$ 1,247,389

*FY19 CAFR includes \$825,959 + Community Events Fund Balance of \$147,481 for a total of \$973,440

Murphy Community Development Corporation (MCDC)

Revenues & Expenditures 5 Year Forecast

Fund 34	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$ 977,466	\$ 1,247,389	\$ 1,450,309	\$ 1,575,297	\$ 1,815,542
Revenue					
4B Sales Tax	951,169	965,434	979,916	994,614	1,009,533
Interest					
Income	3,910	4,990	5,801	6,301	7,262
Total Revenues	\$ 955,079	\$ 970,424	\$ 985,717	\$ 1,000,915	\$ 1,016,795
Expenditures					
Personnel					
Services	-	-	-	-	-
Materials & Supplies	500	525	525	525	525
Contractual					
Services	22,400	22,400	22,400	22,400	22,400
Capital Outlay	-	83,995	168,177	38,244	87,493
Debt Service	-	-	-	-	-
Total Expenditures	\$ 22,900	\$ 106,920	\$ 191,102	\$ 61,169	\$ 110,418
Other Financing Uses					
Transfer to Community Events	380,010	370,060	374,232	392,529	432,954
Transfer to MDD-Municipal Complex Park	-	-	-	-	-
Transfer to General Fund	282,246	290,523	295,395	306,971	318,371
Total Other Financing Uses	\$ 662,256	\$ 660,583	\$ 669,627	\$ 699,500	\$ 751,325
Total Expenditures & Other Financing Uses	\$ 685,156	\$ 767,503	\$ 860,729	\$ 760,669	\$ 861,743
Revenue less Expenditures	\$ 269,923	\$ 202,920	\$ 124,987	\$ 240,246	\$ 155,053
Ending Fund Balance	\$ 1,247,389	\$ 1,450,309	\$ 1,575,297	\$ 1,815,542	\$ 1,970,595



CITY OF _____
MURPHY
LIFE LIVED AT YOUR PACE

Debt Service Fund

Fund #40

Fiscal Year 2021

Debt Service Fund

Summary of Revenues & Expenditures

Fund 40	FY19 Actual	FY20 Budget	FY20 Projected/ Amended	FY21 Budget
Beginning Fund Balance	\$ 934,031	\$ 960,030	\$ 965,679	\$ 990,880
Revenue				
Property Taxes	4,527,977	4,670,330	4,670,330	5,018,329
Delinquent Taxes, Penalties, & Interest	25,839	21,000	21,000	21,000
Interest Inc & Misc Revenue	14,653	7,000	7,000	7,000
Pledged Revenue from MDD&MCDC	356,517	152,700	152,610	-
Total Revenues	\$4,924,986	\$4,851,030	\$4,850,940	\$5,046,329
Expenditures				
Principal	3,370,000	3,650,000	3,650,000	3,575,000
Interest	1,520,248	1,173,000	1,172,939	1,443,329
Paying Agent Fee	3,090	2,000	2,800	3,600
Total Expenditures	\$ 4,893,338	\$ 4,825,000	\$ 4,825,739	\$ 5,021,929
Revenues less Expenditures	\$ 31,648	\$ 26,030	\$ 25,201	\$ 24,400
Ending Fund Balance	\$ 965,679	\$ 986,060	\$ 990,880	\$ 1,015,280

Debt Service Fund

Revenues & Expenditures 5 Year Forecast

Fund 40	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected	FY25 Projected
Beginning Fund Balance	\$ 990,880	\$ 1,015,280	\$ 1,039,681	\$ 1,064,082	\$ 1,088,883
Revenue					
Property Taxes	5,018,329	5,217,695	5,024,168	4,001,617	3,078,356
Delinquent Taxes, Penalties, & Interest	21,000	21,000	21,000	21,000	21,000
Interest Inc & Misc Revenue	7,000	7,000	7,000	7,000	7,000
Pledged Revenue from MDD&MCDC	-	-	-	-	-
Total Revenues	\$5,046,329	\$5,245,695	\$5,052,168	\$4,029,617	\$3,106,356
Expenditures					
Principal	3,575,000	4,060,000	4,015,000	3,125,000	2,300,000
Interest	1,443,329	1,157,694	1,009,167	876,616	778,356
Paying Agent Fee	3,600	3,600	3,600	3,200	2,800
Total Expenditures	\$ 5,021,929	\$ 5,221,294	\$ 5,027,767	\$ 4,004,816	\$ 3,081,156
Revenues less Expenditures	\$ 24,400	\$ 24,401	\$ 24,401	\$ 24,801	\$ 25,200
Ending Fund Balance	\$ 1,015,280	\$ 1,039,681	\$ 1,064,082	\$ 1,088,883	\$ 1,114,083

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CITY OF _____
MURPHY

LIFE LIVED AT YOUR PACE

Impact Fee Fund

Fund #70

Fiscal Year 2021

Impact Fee Fund

Summary of Revenues & Expenditures

Fund 70	FY19 Actuals	FY20 Budget	FY20 Projected	FY21 Budget
Impact Fee Beginning Fund Balance	\$827,069	\$567,167	\$719,229	\$935,028
Water Impact Fee				
Water Beginning Balance	533,552	437,954	455,888	\$514,461
Revenues (Rev.)	91,072	125,800	131,168	54,321
Expenditures	168,737	72,594	72,594	73,000
Rev. less Expenditures	(77,665)	53,206	58,574	(18,679)
Water Ending Fund Balance	\$455,888	\$491,160	\$514,461	\$495,782
Sewer Impact Fee				
Sewer Beginning Bal.	293,516	129,212	263,341	\$420,566
Revenues (Rev.)	207,764	104,900	225,042	47,375
Expenditures	237,939	67,817	67,817	84,660
Rev. less Expenditures	(30,175)	37,083	157,225	(37,285)
Sewer Ending Fund Balance	\$263,341	\$166,295	\$420,566	\$383,281
Impact Fee Ending Fund Balance	\$719,229	\$657,455	\$935,028	\$879,063

Recap				
Combined Beginning Fund Balance	\$827,069	\$567,167	\$719,229	\$935,028
Combined Revenues	298,836	230,700	356,210	101,695
Combined Expenditures	406,676	140,411	140,411	157,660
Combined Ending Fund Balance	\$719,229	\$657,456	\$935,028	\$879,063

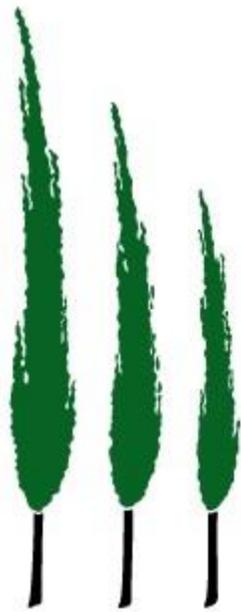
Impact Fee Fund

Revenues & Expenditures 5 Year Forecast

Fund 70	FY20 Projected	FY21 Budget	FY22 Projected	FY23 Projected	FY24 Projected
Impact Fee Beginning Fund Balance	\$719,229	\$935,028	\$879,063	\$771,770	\$581,828
Water Impact Fee					
Water Beginning Balance	455,888	\$514,461	\$495,782	\$456,232	\$412,200
Revenues (Rev.)	131,168	54,321	33,516	28,779	25,227
Expenditures	72,594	73,000	73,066	72,811	73,491
Rev. less Expenditures	58,574	(18,679)	(39,550)	(44,032)	(48,264)
Water Ending Fund Balance	\$514,461	\$495,782	\$456,232	\$412,200	\$363,936
Sewer Impact Fee					
Sewer Beginning Bal.	263,341	\$420,566	\$383,281	\$315,539	\$169,628
Revenues (Rev.)	225,042	47,375	39,125	32,937	28,297
Expenditures	67,817	84,660	106,867	178,848	144,226
Rev. less Expenditures	157,225	(37,285)	(67,742)	(145,911)	(115,929)
Sewer Ending Fund Balance	\$420,566	\$383,281	\$315,539	\$169,628	\$53,699
Impact Fee Ending Fund Balance	\$935,028	\$879,063	\$771,770	\$581,828	\$417,635

Recap					
Combined Beginning Fund Balance	\$719,229	\$935,028	\$879,063	\$771,770	\$581,828
Combined Revenues	356,210	101,695	72,640	61,717	53,524
Combined Expenditures	140,411	157,660	179,933	251,659	217,717
Combined Ending Fund Balance	\$935,028	\$879,063	\$771,770	\$581,828	\$417,635

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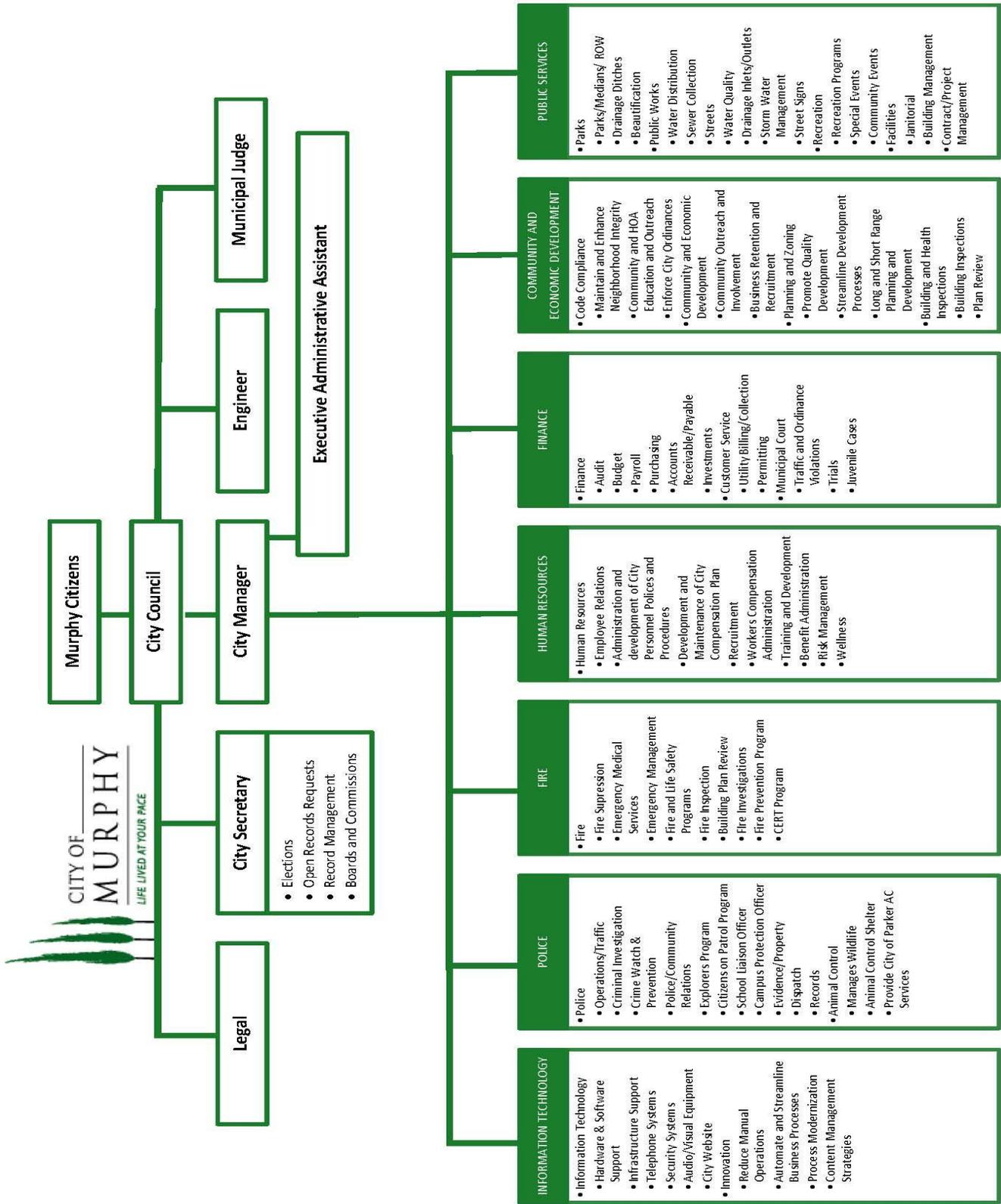
CITY OF _____
MURPHY

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Additional Information

Fiscal Year 2021

Organization Chart





CITY OF _____
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Personnel Schedule

Fiscal Year 2021

Personnel Schedule

PESONNEL SCHEDULE FISCAL YEAR 2021

DEPARTMENT/POSITION TITLE	FY19	FY20	FY21
General Fund			
Animal Control			
Animal Control Officer	2	2	2
Total Full - Time	2	2	2
City Administration			
City Manager	1	1	1
Executive Administrative Assistant	1	1	1
Total Full - Time	2	2	2
City Secretary			
City Secretary	1	1	1
Total Full - Time	1	1	1
City Council			
Mayor	1	1	1
Mayor Pro Tem	1	1	1
Deputy Mayor Pro Tem	1	1	1
Council Member	4	4	4
Total Part-Time	7	7	7
Community Development			
Director of Community & Economic Development	1	1	1
Building Official	1	1	1
Planner	1	1	1
Code Compliance Officer	1	1	1
Executive Administrative Assistant	1	1	1
Total Full - Time	5	5	5
Facilities			
Facilities Superintendent	1	1	1
Custodian	2	2	2
Maintenance Technician	2	2	2
Total Full - Time	5	5	5

**PERSONNEL SCHEDULE
FISCAL YEAR 2020**

DEPARTMENT/POSITION TITLE	FY18	FY19	FY20
General Fund cont.			
Finance			
Finance Director	1	1	1
Controller	1	1	1
Budget Officer	1	1	1
AP/Payroll Specialist II	1	1	1
Total Full - Time	4	4	4
Fire			
Fire Chief	1	1	1
Assistant Fire Chief	1	1	1
Fire Marshall	1	1	1
Lieutenant	3	3	3
Driver Engineer/Paramedic	3	3	3
Firefighter/Paramedic	15	15	15
Executive Administrative Assistant	1	1	1
Total Full - Time	25	25	25
Human Resources			
Human Resources Director	1	1	1
Total Full - Time	1	1	1
Information Technology			
IT Director	1	1	1
Web Admin/Support Analyst	1	1	1
IT Network Administrator	1	1	1
IT Business Analyst	1	1	1
GIS Analyst	1	1	1
Total Full - Time	5	5	5

**PERSONNEL SCHEDULE
FISCAL YEAR 2020**

DEPARTMENT/POSITION TITLE	FY18	FY19	FY20
General Fund cont.			
Municipal Court			
Municipal Court Judge	1	1	0
Municipal Court Administrator	1	1	1
Juvenile Case Manager	1	1	1
Deputy Court Clerk	1	1	1
Part Time Bailiff	1	1	1
Total Full - Time	4	4	3
Total Part-Time	1	1	1
Parks			
Director of Public Services	0.5	0.5	0
Parks Superintendent	1	1	1
Senior Groundskeeper	1	1	1
Groundskeeper II	4	4	4
Groundskeeper I	5	5	5
Executive Administrative Assistant	0.5	0.5	0.5
Total Full - Time	12	12	12
Police			
Chief of Police	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	4	4	4
Police Officers	16	16	16
School Campus Protection Officer	1	1	1
School Resource Officer	1	1	1
Support Services Manager	1	1	1
Communications Supervisor	1	1	0
Senior Communications Office	0	0	2
Communications Officer	8	8	7
Executive Administrative Assistant	1	1	1
School Crossing Guards - PART TIME	15	15	15
Total Full - Time	35	35	35
Total Part - Time	15	15	15

**PERSONNEL SCHEDULE
FISCAL YEAR 2020**

DEPARTMENT/POSITION TITLE	FY18	FY19	FY20
Recreation			
Manager of Recreation Services	1	1	1
Special Events Coordinator*	1	1	1
Recreation Specialist II	2	2	2
Recreation Specialist - PART TIME	4	4	4
Total Full - Time	4	4	4
Total Part - Time	4	4	4
 Utility Fund			
Customer Service			
Customer Service Manager	1	1	1
Assistant Customer Service Manager	1	1	1
Customer Service Specialist	3	3	3
Total Full - Time	5	5	5
 Wastewater Collection			
Public Works Superintendent	0.5	0.5	0
Senior Maintenance Worker	0.5	0.5	0
Maintenance Worker II	1.5	1.5	1
Maintenance Worker I	1.2	1.2	2
Total Full - Time	3.7	3.7	3
 Water Distribution			
Director of Public Services	0.5	0.5	1
Public Works Superintendent	0.5	0.5	1
Senior Maintenance Worker	0.5	0.5	1
Water Quality Technician	1	1	1
Maintenance Worker II	2.5	2.5	4
Maintenance Worker I	2	2	0
Executive Administrative Assistant	0.5	0.5	0
Total Full - Time	7.5	7.5	8

**PERSONNEL SCHEDULE
FISCAL YEAR 2020**

DEPARTMENT/POSITION TITLE	FY18	FY19	FY20
Stormwater Fund			
Maintenance Worker II	1	1	0
Maintenance Worker I	0.8	0.8	2
Total Full - Time	1.8	1.8	2
SUB TOTAL FULL-TIME EMPLOYEES	123	123	122
SUB TOTAL PART-TIME EMPLOYEES	27	27	27
Temporary Bond Project Funded Staff			
Project Manager	1	1	1
Construction Inspector	1	1	1
Total Full - Time	2	2	2
TOTAL FULL TIME EMPLOYEES	125	125	124
TOTAL PART TIME EMPLOYEES	27	27	27



CITY OF _____
MURPHY

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Budgetary Financial Policies

Fiscal Year 2021

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Budgetary Financial Policies

Financial policies set forth the basic framework for the fiscal management of the City. Policies, which are reviewed and approved by the City Council, will be updated and implemented annually to ensure the City maintains a sound financial position in each of the City's fund and account groups. These policies are developed within the parameters set forth in the City's Charter, Article VII. The policies will provide guidelines for short and long term decision making.

A. Operating Funds Budget Policies

1. Prior to August 10th of each year the City Manager shall prepare and submit to the City Council, the annual budget covering the next fiscal year. A budget message shall be prepared in accordance with City Charter requirements.

2. The City shall operate on a current funding base. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings and any transfers.

3. Transfers between funds shall only be permitted to the extent that the basis and justification of the transfer can be quantified. Periodic transfers are made for administrative cost reimbursements to the various funds. In addition, fund transfers may occur when surplus fund balances are used to support non-recurring capital expenses.

4. One-time revenues in operating funds will not be used for funding of ongoing expenditures. One-time revenues shall only be used to fund capital improvements, capital equipment, or other one-time expenditures.

B. General Fund Revenue Policies

1. All new programs or service enhancements shall be implemented according to Council direction as a part of the budget process. In the event additional revenues are required to implement a new program or service enhancement, a cost benefit analysis of the program change will be conducted by the staff to determine if a new revenue source or increase in existing revenue will be needed. The analysis shall include the applicability of user fees as a source of revenue to support the new or expanded program. The maintenance and operation portion of the General Fund ad valorem tax rate shall only be raised after thorough review of other revenue sources.

2. Through the budget the City shall strive to develop a balance in major revenue sources to protect the financial stability of the City in the event of severe fluctuation in the national and/or local economy. This balance will maintain a diversified and stable revenue system. The major revenue sources of the General Fund are Ad Valorem taxes, Sales Tax, Permits and all other charges for fines and services.

3. Charges for services shall be reviewed and updated at least every five years. The review will consider the cost of providing the service and a review of similar charges in comparable cities in the region.

4. Revenues shall be projected based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances that will impact revenues for the new fiscal year. Revenue projections will be made conservatively.

C. Utility Fund Revenue Policies

1. A cost of service rate study will be conducted to determine rates necessary to fund the utility fund for five years. Annual reviews by staff will be performed and updates to the study will be performed as necessary to ensure that the rates in effect will fund the utility budgets.

2. Capital improvements and participation in the oversizing of utility facilities during the development of the City required as a result of growth should be paid in part through impact fees that are reviewed and adjusted within the requirements of the statute allowing their utilization.

3. Utility Fund revenues are budgeted on the basis of a normal year, not on the basis of forecasted extreme wet or dry years. The City will make every reasonable effort to ensure that an accurate measurement of water purchased and sold is maintained.

4. The City shall consider the appropriateness of using contract revenue bonds issued through the NTMWD when considering the issuance of revenue bonds.

D. Debt Service Fund Revenue and Expenditure Policies

1. The City will issue only multi-year debt and the debt will be used only to fund capital projects that cannot be funded by current revenues except as may be otherwise required by an emergency or other unforeseen circumstance.

2. To minimize interest costs on issued debt, the City will structure debt with maturities not to exceed 20 years. Longer issues may be authorized in the unusual case of a substantially longer life or other extenuating circumstances. The final maturity date for any multi-year debt will not exceed the expected useful life of the capital improvement so financed.

3. An evaluation of existing and projected overlapping and direct debt shall be reviewed by the City Council, City's Financial Advisors, as well as any committee appointed by the Council to develop recommendations for new debt for the City. Estimates of growth shall be conservative and consideration will be given as to the City's future ability to repay the debt and maintain an ability to issue additional unforeseen debt.

E. Special Revenue Funds Revenue and Expenditure Policies

1. Special revenues include funds received for park programs. Funds generated from this source will be used for the expansion of park services.

F. Reserve Fund Balance Policies

1. The General Fund budget shall be submitted to the City Council with a fund balance reserve of not less than 10 percent of total budgeted expenditures for each fiscal year. It is the goal of the Council to accumulate a fund balance of 15 percent of total expenditures.

Within the Reserve Fund, Replacement Fund shall be created and funded. The Replacement Fund is intended to fund major expenditures that the City will incur as it strives to provide for its citizens. The City Council will consider allocating the following percentages of the total General Fund expenditure budget annually during its budget retreat:

1% Fire Department Vehicle and Equipment Replacement Fund;

1% Vehicle Replacement Fund;

1% Equipment Replacement Fund; and

2% Building Renovation and Repair Fund

2. Debt Service Fund balances shall not have a balance that exceeds five percent of the general obligation debt outstanding principal. Debt service fund balances in excess of this requirement may be drawn down to be used to reduce ad valorem tax revenue for bond principal and interest payments on existing or new debt. Consideration will be given to the impact such use would have on future tax rate calculations. Fund balance requirements shall always be in agreement with bond covenants.

3. The Utility Fund budget shall be submitted to the City Council with a fund balance reserve of not less than 20 percent of total budgeted expenditures for each fiscal year.

4. All other fund balances shall be maintained at a level necessary to ensure stability in the event of a decline in revenues dedicated to that fund.

5. Fund balances which exceed the minimum levels established for each fund may be used for non-recurring capital projects or programs or in emergency situations.

G. Operating Fund Expenditures

1. Operating fund expenditures shall be accounted for and budgeted in four major categories:

- a. Personnel Services
- b. Materials and Supplies
- c. Contractual Services
- d. Capital Outlay

2. The operating budgets for all Funds shall be approved by the City Council at the departmental level. ***Any change to a department's line item budget more than 25%, the City Manager shall notify the City Council and discuss the change in the next monthly financial report.*** Reviews of the operating budgets shall be performed quarterly or as needed and budget amendments shall be presented to City Council when necessary.

3. The budget shall appropriate sufficient funds for operations to maintain existing quality and scope of City services and where appropriate include funds for expanded or new services.

4. The City will regularly examine programs and services in order to reduce operating cost or enhance service levels without cost increases.

5. Personnel service expenditures will reflect the minimum staffing to provide approved quality and scope of City services.

6. The City will provide a competitive compensation and benefit plan to attract and retain quality employees in order to provide high quality service.

7. Supply expenditures shall be sufficient to ensure optimal productivity of City employees. Maintenance expenditures shall be sufficient to ensure a relatively stable level of maintenance expenditures each budget year and to enhance and prolong the life of capital equipment and property.

8. Expenditures for new capital equipment shall be made only to enhance employee productivity, improve quality of service, or expand scope of services.

9. The City will evaluate the methods for providing public services in order to reduce operating expenditures and/or enhance quality and scope of services without increased costs.

H. Capital Project Expenditures

1. The City will develop a multi-year plan for capital projects, which identifies all projects likely to be constructed within a five-year period. The multi-year plan will reflect for each project the likely funding source and timeframe for completion.

2. Capital projects will be constructed to:

- a. Protect or improve the community's quality of life.
- b. Protect or enhance the community's economic vitality.
- c. Support and service new citizens and development.

d. Provide significant rehabilitation of City infrastructure for sustained service.

3. The City will develop and implement a vehicle and equipment replacement program. This program will address the age, mileage/hours, repairs and condition of each vehicle and equipment in order to provide a timely replacement.

I. Budgetary Finance Committee

The City Council may appoint a Budgetary Finance Committee in July of each year for a one (1) year term. The Committee will review the City Manager's submitted August Annual Budget, the audited financial statements in March, and the Budgetary Financial Policies of the City. Any items of concern or interest shall be brought to the City Council's attention within thirty (30) days of receiving the budget or audited financial statements. The Committee shall be comprised of two council members, finance director, and two citizens at large.